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GOOD AFTERNOON. THIS IS COMMISSION VICE PRESIDENT TOSHIKO HASEGAWA CONVENING THE REGULAR MEETING OF AUGUST 13, 2024. THE TIME IS 12:07 P.M. WE'RE MEETING IN PERSON TODAY AT THE PORT OF SEATTLE HEADQUARTERS BUILDING, COMMISSION CHAMBERS, AND VIRTUALLY ONLINE VIA MICROSOFT TEAMS. CLERK HART. PLEASE CALL THE ROLL OF ALL COMMISSIONERS IN ATTENDANCE. THANK YOU. MADAM COMMISSIONED VICE PRESIDENT, BEGINNING WITH COMMISSIONER CHO. PRESENT. THANK YOU. COMMISSIONER FELLEMAN. PRESENT. THANK YOU. COMMISSIONER HASEGAWA. PRESENT. THANK YOU. AND COMMISSIONER MOHAMED I UNDERSTAND THAT COMMISSIONER MOHAMMED WILL BE JOINING US HERE TODAY FOR OUR MEETING, SO WE DO HAVE A QUORUM ESTABLISHED. MADAM COMMISSION VICE PRESIDENT. THANK YOU VERY MUCH. CLERK HART, A FEW HOUSEKEEPING ITEMS BEFORE WE BEGIN. FOR EVERYONE IN THE MEETING ROOM, PLEASE TURN YOUR CELL PHONES ON TO SILENT FOR ANYONE PARTICIPATING ON MICROSOFT TEAMS. KEEP YOUR SPEAKERS ON MUTE, PLEASE, WHEN YOU'RE NOT ACTIVELY SPEAKING OR PRESENTING, AND KEEP YOUR CAMERAS OFF UNLESS YOU ARE A MEMBER OF THE COMMISSION OR THE EXECUTIVE DIRECTOR PARTICIPATING VIRTUALLY OR IF YOU'RE A MEMBER OF STAFF IN A PRESENTATION AND ARE ACTIVELY ADDRESSING THE COMMISSION. MEMBERS OF THE PUBLIC ADDRESSING THE COMMISSION DURING PUBLIC COMMENT MAY TURN ON THEIR CAMERAS WHEN THEIR NAME IS CALLED TO SPEAK, AND WE'LL TURN THEM BACK OFF AGAIN AT THE CONCLUSION OF THEIR REMARKS. FOR ANYONE AT THE DAIS, PLEASE TURN OFF THE SPEAKERS ON ANY COMPUTERS AND SILENCE YOUR DEVICES. PLEASE ALSO REMEMBER TO ADDRESS YOUR REQUEST TO BE RECOGNIZED, TO SPEAK THROUGH THE CHAIR, AND WAIT TO SPEAK UNTIL YOU'VE BEEN RECOGNIZED. YOU'LL TURN YOUR MICROPHONES ON AND OFF AS NEEDED. ALL OF THE ITEMS NOTED HERE WILL ENSURE A SMOOTHER MEETING. THANK YOU VERY

MUCH. ALL THOSE TODAY WILL BE  
TAKEN BY THE ROLL CALL METHOD SO  
IT'S CLEAR FOR ANYONE  
PARTICIPATING, VIRTUALLY HOW THE  
VOTES ARE CAST. COMMISSIONERS  
WILL SAY AYE OR NAY WHEN THEIR  
NAME IS CALLED.

AT THIS TIME, I'D LIKE TO  
ACKNOWLEDGE THAT WE'RE MEETING  
ON THE ANCESTRAL LANDS AND  
WATERS OF THE COAST, SALISH  
PEOPLE WITH WHOM WE SHARE A  
COMMITMENT TO STEWARD THESE  
NATURAL RESOURCES FOR OURSELVES  
IN FUTURE GENERATIONS TO COME.  
THIS MEETING IS BEING DIGITALLY  
RECORDED AND MAY BE VIEWED OR  
HEARD AT ANY TIME ON THE PORT'S  
WEBSITE AND MAY BE REBROADCAST  
BY KING COUNTY TELEVISION. NOW  
PLEASE STAND AND JOIN ME IN THE  
PLEDGE OF ALLEGIANCE.

I PLEDGE ALLEGIANCE TO THE FLAG.  
TO THE FLAG OF THE UNITED STATES  
OF AMERICA AND TO THE REPUBLIC  
WHICH IT STANDS, ONE NATION,  
INDIVISIBLE. INDIVISIBLE, WITH  
LIBERTY AND JUSTICE FOR ALL.  
YOU MAY BE SEATED.

NOW, THE FIRST ITEM OF BUSINESS  
TODAY IS THE APPROVAL OF THE  
AGENDA. AS A REMINDER, IF A  
COMMISSIONER WISHES TO MAKE A  
GENERAL COMMENT FOR OR AGAINST  
AN ITEM ON THE CONSENT AGENDA.  
IT'S NOT NECESSARY TO PULL THE  
ITEM FROM CONSENT. RATHER, A  
COMMISSIONER MAY OFFER GENERAL  
SUPPORTING OR OPPOSING COMMENTS  
LATER IN THIS MEETING ONCE WE  
GET TO THAT PART OF THE AGENDA.  
HOWEVER, IT IS APPROPRIATE AT  
THIS TIME IF A COMMISSIONER  
WANTS TO ASK QUESTIONS, STAFF OR  
WISHES TO HAVE A DIALOGUE ON THE  
CONSENT AGENDA. ITEM TO REQUEST  
THE ITEM BE PULLED FOR SEPARATE  
DISCUSSION AT THIS TIME.

COMMISSIONERS, ARE THERE ANY  
ITEMS TO BE PULLED FROM THE  
CONSENT AGENDA OR ANY MOTIONS TO  
REARRANGE THE ORDERS OF THE DAY?  
SEEING NONE, COMMISSIONERS, THE  
QUESTION IS NOW ON APPROVAL OF  
THE AGENDA. IS THERE A MOTION TO  
APPROVE? THE AGENDA IS  
PRESENTED. SO MOVED.

I SEE VERBAL MOTION.

SECOND. THE MOTION HAS BEEN MADE  
BY COMMISSIONER CHO AND SECONDED  
BY COMMISSIONER FELL MIN. IS  
THERE ANY OBJECTION? HEARING  
NONE. THE AGENDA IS APPROVED.

NEXT ON OUR AGENDA, MISS MCGOWAN. YES, COMMISSIONER MOHAMMED. PLEASE NOTE FOR THE RECORD, COMMISSIONER MOHAMED HAS OFFICIALLY JOINED THE MEETING. THANK YOU. NEXT ON OUR AGENDA IS THE EXECUTIVE DIRECTOR'S REPORT. EXECUTIVE DIRECTOR METRUCK, YOU HAVE THE FLOOR. THANK YOU VICE PRESIDENT HASEGAWA GOOD AFTERNOON COMMISSIONERS. I HOPE YOU'VE BEEN HAVING A GOOD SUMMER. IF NOT, I HOPE YOU GET THE CHANCE TO DO SO. WITH THE CANCELLATION OF OUR SECOND BUSINESS MEETING LATER THIS MONTH, INSTEAD OF PREPARING FOR THE COMMISSION MEETING, THE STAFF WILL BEGIN IN EARNEST IN AN INTENSIVE TWO WEEK PERIOD OF INTERNAL BUDGET PRESENTATIONS AND REVIEWS. THIS IS A CRITICAL STEP AS WE WILL REVIEW STAFF REQUESTS IN ALIGNED TO PORT WIDE PRIORITIES FOR 2025. OUR FINANCIAL PERFORMANCE FOR 2024 WILL LAY THE GROUNDWORK FOR OUR 2025 BUDGET AND YOU WILL HEAR MORE ABOUT HOW OUR FINANCIAL PERFORMANCE FOR THE FIRST HALF OF THE YEAR INFORMS OUR BUDGETING PROCESS LATER IN TODAY'S MEETING. BEFORE DISCUSSING TODAY'S AGENDA, I HAVE A FEW QUICK ANNOUNCEMENTS TO SHARE. FIRST, I'D LIKE TO THANK ALL STAFF WHO WERE OUT IN THE COMMUNITY REPRESENTING THE PORT AT THE VARIOUS COMMUNITY ENGAGEMENT EVENTS OVER THE LAST FEW WEEKS. FROM SEAFARER NATIONAL NIGHT OUT GRADUATION CEREMONY AT ANU TO THE DUWAMISH RIVER FESTIVAL. THESE ENGAGEMENTS CONNECT THE PORT TO THE COMMUNITY AND WERE WELL ATTENDED. THANK YOU TO YOU COMMISSIONERS WHO JOINED US FOR MANY OF THESE EVENTS. FOUR MORE VERY POPULAR EVENTS ARE NOW AVAILABLE FOR PUBLIC REGISTRATION. SHIP BASED TOURS OF THE DUWAMISH RIVER IN THE BALLARD SHIP CANAL AND BUS TOURS OF THE AIRPORT AND CARGO OPERATIONS ARE BEING OFFERED IN SEPTEMBER AND OCTOBER. MEMBERS OF THE COMMUNITY CAN SIGN UP TO ATTEND ON THE UPCOMING EVENTS SECTION OF THE PORT'S WEBSITE. I ALSO WANT TO HIGHLIGHT AN UPCOMING EVENT TO SUPPORT SMALL BUSINESSES ON SEPTEMBER 12 AT

MCCAW HALL IN SEATTLE. THE PORT WILL JOIN THE LARGEST ONE DAY CONTRACTING EVENT OF THE YEAR. THE 2024 REGIONAL CONTRACTING FORUM CONNECTS SMALL BUSINESSES TO CONTRACTING REPRESENTATIVES, PRIME CONTRACTORS AND CONSULTANTS IN CONSTRUCTION, ARCHITECTURE AND ENGINEERING FIELDS. WITH MORE THAN 70 PRESENTERS IN THE EXHIBITION HALL, THIS IS A VALUABLE OPPORTUNITY FOR BUSINESSES TO CONNECT TO CAPITAL PROJECT OPPORTUNITIES. THANK YOU TO ALL OF OUR PARTNERS AT THE CITY OF SEATTLE FOR ORGANIZING THIS FORUM. STAYING WITH THE THEME OF EXPANDING EQUITY AND CONTRACTING, THIS MONTH THE PORT JOINED PUBLIC AGENCIES ACROSS THE COUNTRY BY AGREEING TO SIGN THE EQUITY AND INFRASTRUCTURE PLEDGE. WE LOOK FORWARD IN PARTICIPATING IN THE SIGNING CEREMONY LATER THIS MONTH. ONE MAJOR TAKEAWAY FROM REVIEWING THE PLEDGE IS HOW FAR ALONG OUR PORT IS ALREADY IN TANGIBLE STEPS TO EXPAND OPPORTUNITIES EQUITABLY TO HISTORICALLY UNDERSERVED BUSINESSES. WE ALSO KNOW THERE'S A GREAT DEAL WE CAN LEARN FROM OUR PEERS AND LOOK FORWARD TO JOINING THIS WORK. LASTLY, IN COMMUNITY UPDATES, WE ARE PLEASED TO SHARE THAT THE PORT HAS COMPLETED ITS TRANSITION TO PFAS FREE FOAM IN ITS FIRE TRUCKS AND IS NOW SUPPORTING KING COUNTY IN ITS TRANSITION FROM PFAS. WE'RE ALSO WORKING TOWARDS POSSIBLY EXTENDING SIMILAR SUPPORT TO BELLINGHAM COMMISSIONERS. I CANNOT EXPRESS HOW HARD OUR TEAMS HAVE AND PARTNERS HAVE BEEN WORKING DURING THIS RECORD BREAKING SUMMER OF OPERATIONS AT THE CRUISE TERMINALS. OUR TEAMS CONTINUE WORKING WITH PARTNERS TO IMPROVE EVERY ASPECT OF EMBARKATION AND DISEMBARKATION PROCESS, WITH A PARTICULAR FOCUS ON SAFETY AND EFFICIENCY AND GROUND TRANSPORTATION AND SHORE POWER. IN FACT, I WANTED TO SHARE THAT IN JULY, 100% OF SHORE POWERED CAPABLE VESSELS PLUGGED IN AT TERMINAL 91. TO GIVE YOU A SENSE OF THAT SCALE, THAT IS 25 OUT OF 38 TOTAL CALLS PLUGGED INTO SHORE POWER. AS YOU

CAN TELL, WE ARE WELL ON OUR WAY TO ACHIEVING OUR REQUIREMENT OF HAVING EVERY HOME PORT CALLS ON SHORE POWER BY 2027. BRINGING SHORE POWER TO PIER 66 IS A KEY PROJECT FOR MEETING THAT REQUIREMENT. WE'RE MAKING GREAT PROGRESS, AND I'LL BRING A REPORT AN UPDATE ON THAT PROJECT AT OUR FIRST MEETING IN SEPTEMBER. AT SEA, PASSENGER VOLUME IN JULY WAS HIGHER THAN ANY MONTH IN OUR AIRPORT'S HISTORY. AMID THIS VOLUME AND ONGOING CONSTRUCTION, AIRPORT TEAMS AND OUR PARTNERS CONTINUE TO DELIVER EXCEPTIONAL SERVICE AMID ALL THE WORK THAT'S GOING ON. OPERATIONS MAY LOOK ROUTINE, BUT IT DOES NOT MAKE THEM SIMPLE AND IT TAKES A LOT OF COORDINATION. SOME OF THE INCREASED DEMAND AT THE AIRPORT CAN BE ATTRIBUTED TO NEW INTERNATIONAL SERVICE OFFERINGS LAUNCHING AT SEA ON AUGUST 26, STARLUX AIRLINES WILL BEGIN ITS SERVICE FROM SEA TO TAIPEI. STARLUX ANNOUNCED ITS PLANS FOR THIS SERVICE IN MARCH OF THIS YEAR. TAIWAN BASED STARLUX IS A BOUTIQUE INTERNATIONAL AIRLINE SERVING A TOTAL OF 23 ROUTES FROM TAIWAN TO THE US, JAPAN, MACAU, VIETNAM, THAILAND, PHILIPPINES, MALAYSIA AND SINGAPORE. ONE VERY SPECIAL NOTE FOR THIS INAUGURAL FLIGHT, THE COMPANY'S CHAIRMAN WILL SERVE AS ITS PILOT OF THE AIRCRAFT. COMING IN SEATTLE WILL BE STARLUX'S THIRD UNITED STATES DESTINATION, WHICH SAYS A GREAT DEAL ABOUT THE DEMAND FOR ACCESS TO THIS MARKET IN TAIPEI. WITH THE STARLUX FLIGHT, SAA OFFERS 53 SERVICES TO 33 INTERNATIONAL DESTINATIONS ON 27 DIFFERENT AIRLINES. FOR THOSE KEEPING TRACK, THIS IS THE 6TH NEW INTERNATIONAL SERVICE TO LAUNCH AT SEA IN 2024. I HAVE TWO MORE OPERATIONAL UPDATES SWITCHING TO ECONOMIC DEVELOPMENT THE WORK OF OUR ECONOMIC DEVELOPMENT DIVISION IS CRITICAL TO ACHIEVING THE PORT'S BOTTOM LINE MISSION. AS YOU KNOW, OUR PREVIOUS MANAGING DIRECTOR OF ECONOMIC DEVELOPMENT, DAVE MCFADDEN, CELEBRATED AYE. LAST DAY IN THE OFFICE LAST WEEK, AND WE ARE

BEGINNING IN EARNEST THE RECRUITMENT FOR THAT ROLE THIS MONTH. IN THE MEANTIME, I'VE ASKED KARA LEASE TO SERVE AS ACTING MANAGING DIRECTOR OF THE ECONOMIC DEVELOPMENT DIVISION, AND I WANT TO THANK KARA FOR STEPPING UP AND THE ENTIRE EDD TEAM FOR ENSURING CONTINUITY IN OUR IMPORTANT EDD PROJECTS AND PROGRAMS. COMMISSIONERS WE REACHED THE SIGNIFICANT MILESTONE IN OUR SOUND INSULATION REPAIR AND REPLACE PILOT PROGRAM THIS MONTH. THE PORT RECEIVED 1070 RESPONSES TO OUR SURVEY WE SENT TO 3200 HOMES NEAR THE AIRPORT THIS MONTH. WE WILL ALSO CONDUCT A SAMPLE NOISE MONITORING IN 30 HOMES TO PROVIDE ADDITIONAL INFORMATION THAT WE WILL USE TO CORRELATE WITH THE SURVEY DATA. THE TEAM WILL COMPILE AND ANALYZE THE RESULTS THIS FALL, ULTIMATELY PREPARING A FINAL ASSESSMENT REPORT BY THE END OF THE YEAR. THE PORT ALSO SHARED THIS UPDATE WITH THE PORT'S START GROUP AT ITS MEETING THIS WEEK. MOVING TO TODAY'S COMMISSION MEETING, I'D LIKE TO HIGHLIGHT A FEW ITEMS ON OUR AGENDA. ITEM 8D IS REQUESTING YOUR AUTHORIZATION TO BEGIN A PROJECT THAT WILL REPLACE OVER 700 LINEAR FEET OF SANITARY WASTE PIPING AT OUR AIRPORT. CONSTRUCTION WILL OCCUR DURING OFF PEAK HOURS TO AVOID ANY INTERRUPTIONS AND IMPACTS TO OUR TENANTS OR CUSTOMERS. ITEM EIGHT I IS CONSTRUCTION AUTHORIZATION FOR CONCOURSE LOW VOLTAGE PROGRAM RENEWAL AND REPLACEMENT OF OUR LOW VOLTAGE ELECTRICAL EQUIPMENT SUCH AS PANEL BOARDS, MOTOR CONTROL CENTERS, SWITCHBOARDS, METERS AND MORE AT THE AIRPORT IS CRITICAL FOR RESILIENCY IN OUR INFRASTRUCTURE. THIS EQUIPMENT WILL POWER EVERYTHING EXCEPT FOR HIGH POWERED DEVICES, AND SIMILAR PROJECTS ARE UNDERWAY IN OUR MAIN TERMINAL AS WELL AS THE PARKING GARAGE. WE'LL BE COMING BACK TO YOU WITH THOSE AS WELL. YOU'LL HEAR ABOUT MORE OF THOSE IN SEPTEMBER. ITEM EIGHT J IS ANOTHER INFRASTRUCTURE PROJECT ACTION RELATED TO OUR SHILSHOAL BAY MARINA EX DOCK REHABILITATION PROJECT. THIS

PROJECT WILL REMOVE AND REPLACE 20 CREOSOTE TIMBER PILES SUPPORTING THE FIXED PIER AND REPLACE THEM WITH STEEL. PERMITTING DELAYS AND RECEIVING ONLY ONE BIN HAVE RESULTED IN INCREASED COSTS AND REQUIRE ADDITIONAL AUTHORITY TO PROCEED. ALL THESE PROJECTS, THESE ARE INFRASTRUCTURE UPGRADES. THEY MAY SEEM ROUTINE, BUT THESE ARE CRUCIAL TO ENSURING THAT OUR FACILITIES ARE OPERATIONAL FOR DECADES TO COME AND ARE IMPORTANT. AND WE ALSO HAVE A ONE YEAR REPORT OUT ON THE AGENDA AS WELL OF THE REVISED DELEGATION OF AUTHORITY. AND THAT PRESENTATION WILL BE GIVEN BY DEPUTY EXECUTIVE DIRECTOR KAREN GOON. COMMISSIONERS. LASTLY, I WANT TO RECOGNIZE TWO NOTABLE INDIVIDUALS IN MY FINAL COMMENTS HERE. THE FIRST IS FORMER COMMISSIONER CLAIRE NORQUIST. THIS SUMMER, THE PORT LOST ONE OF ITS MOST IMPACTFUL LEADERS, FORMER COMMISSIONER CLAIRE NORDQUIST. AMONG AYE. NUMEROUS ACCOMPLISHMENTS WAS AYE. SERVICE AT THE PORT AS A COMMISSIONER. AS A PORT COMMISSIONER, HE PLAYED A KEY ROLE IN THE EXPANSION OF SEATAC AIRPORT. WITH THE ADDITION OF THE THIRD RUNWAY, AYE. STRATEGIC VISION ATTRACTED NEW AIRLINES, BOOSTING THE AIRPORT'S STATUS AS A MAJOR PACIFIC NORTHWEST HUB. CLAIRE ENJOYED THE RESPONSIBILITIES AND CHALLENGES OF BEING A PORT COMMISSIONER DURING A REALLY IMPACTFUL TIME AND THE WONDERFUL PEOPLE THAT HE MET ALONG THE WAY. AT THIS TIME, OUR THOUGHTS AND PRAYERS ARE WITH AYE. MANY FRIENDS AT THE PORT AND AYE. FAMILY. AND LASTLY, AS A POINT OF PRIVILEGE, I WANT TO TAKE A MOMENT TO RECOGNIZE A VERY SPECIAL EMPLOYEE HERE AT THE PORT, AND THAT IS MR. KENNY LYLES. KENNY, CAN YOU JOIN US UP HERE, PLEASE? AS THIS WEEK CAPS A REMARKABLE 40 YEARS OF SERVICE TO THE PORT OF SEATTLE, KENNY KENNY HAS BEEN A CHAMPION FOR THE PORT, AYE. CUSTOMERS, AYE. COLLEAGUES AND THE COMMUNITY IN AYE. TIME AT THE REPORT AT THE PORT, HE HAS REPRESENTED HUMAN

RESOURCES DEPARTMENT, THE AVIATION DIVISION, THE EXECUTIVE DIVISION, AND NOW THE MARITIME DIVISION. AND HE'S DONE INCREDIBLE WORK IN EVERY PLACE THAT HE'S WORKED THROUGHOUT THE PORT IN THAT INCREDIBLE FOUR DECADES. AND THERE ARE THREE THINGS. THERE'S MANY, MANY THINGS THAT KENNY HAD A RECOGNITION EVENT THAT I COULDN'T ATTEND LAST WEEK, BUT THERE ARE MANY, MANY THINGS RECOGNIZING THOSE FOUR DECADES, AND IT'S HARD TO SUMMARIZE THOSE. BUT LET ME JUST, DURING MY TIME, OVER MY SIX AND A HALF JUST LIKE TO HIGHLIGHT SOME THINGS THAT KENNY HAS MEANT TO ME, AND WHAT WILL BE MOST REMEMBERED, AND FIRST IS AYE. LEADERSHIP AND FIERCE PROTECTION OF THE FISHERMAN'S TERMINAL. OPERATIONS WISE, THE HOME OF THE NORTH PACIFIC FISHING FLEET WOULD NOT BE THE JEWEL IT IS TODAY, WELCOMING COMMERCIAL FISHERMEN IN THE COMMUNITY WITHOUT KENNY'S CLEAR VISION AND STRONG HAND. YOU KNOW, I UNDERSTAND THAT YOU SHARED SOME STORIES OF THE CONDITIONS BEFORE YOU CAME, AND THOSE ARE REALLY THE IMPROVEMENTS THAT IF YOU SELL A FACILITY TODAY, YOU WOULD KNOW. IT'S HARD TO IMAGINE WHAT IT WAS BEFORE. SO ALL I CAN SAY IS THAT WE'RE GRATEFUL FOR BRINGING THIS ORIGINAL ASSET BACK TO THE STANDING THAT IT DESERVES AND WILL SERVE US INTO THE DECADES TO COME. AND THE OTHER THING, ANOTHER THING I'D LIKE TO RECOGNIZE KENNY FOR IS AYE. IMPACT AS A WORKFORCE DEVELOPMENT LEADER AND EQUITY LEADER AT THE PORT OVER THOSE FOUR DECADES. HE'S NEVER BEEN SHY. KENNY, YOU'VE NEVER BEEN SHY ABOUT STEPPING INTO HARD CONVERSATIONS AND THEN LEADING ON THOSE CONVERSATIONS AS WELL. THE PORT HAS NOT ALWAYS BEEN AN EASY PLACE FOR PEOPLE OF COLOR TO WORK. KENNY HAS BEEN INSTRUMENTAL IN PUSHING LEADERSHIP TO ACKNOWLEDGE INSTITUTIONAL BIAS, TO MODEL EXPANDING OPPORTUNITY AND BUILDING A PIPELINE OF LEADERS THROUGHOUT THE PORT. KENNY, YOUR MENTORSHIP HAS IMPACTED



DOZENS AND DOZENS OF EMPLOYEES. YOU KNOW, FOR ME, I HAVE TO REFLECT BACK, AND I'VE SAID THIS BEFORE IN PUBLIC COMMENTS ON A SEPARATE ITEM, WHICH IS THE CELEBRATION OF JUNETEENTH. I REMEMBER WITH YOU IN YOUR ROLE AS THE PRESIDENT OF BLACKS IN GOVERNMENT AND TALKING TO ME ABOUT JUNETEENTH AND REALLY EDUCATING ME ABOUT THAT AND THEN COMING TO UNDERSTAND AND THE EXCELLENT SPEAKERS THAT HAVE BEEN BROUGHT IN BY BIG AND EVERY YEAR TO DO THAT, TO BUILD UPON THE IMPORTANCE OF JUNETEENTH AND ITS IMPACT ON THE COMMUNITY AND HOW IT SHOULD BE KNOWN AND CELEBRATED BY ALL. AND REALLY, IT WAS MY HONOR TO WORK WITH YOU AS THE PRESIDENT OF BLACKS IN GOVERNMENT AND ALL THE BLACKS IN GOVERNMENT, AS WE WORKED, AS YOU REQUESTED. AND THEN WE MADE JUNETEENTH A PAID HOLIDAY HERE AT THE PORT AND THE FIRST PUBLIC AGENCY TO ACHIEVE THAT HERE. AND THEN WE SAW, I LIKE TO SAY, THE REST OF THE STATE AND THE REST OF THE NATION FOLLOWED US AFTER THAT, KENNY, SO YOU CAN TAKE CREDIT FOR THAT. BUT IT WAS REALLY, I MEAN, ON ME ON A PERSONAL LEVEL, YOU KNOW, UNDERSTANDING, LEARNING MORE ABOUT EACH TIME ABOUT THAT IS SOMETHING THAT I'LL TAKE AWAY AND ALWAYS REMEMBER. AND THANK YOU FOR THAT. THANK YOU FOR ME. AND FINALLY, I WANT TO THANK YOU FOR PLAINLY STATING THE TYPE OF LEADERSHIP YOU EXPECTED OF ME. YOU KNOW, I REFLECT BACK THAT, AND THIS WAS IN THE VIDEO AT THE EVENT. YOU WERE THE ONE, I REMEMBER ON THAT INTERVIEW PANEL IN 2017 WHEN I CAME TO THE PORT AND THERE WAS A BUNCH OF PORT EMPLOYEES THERE. BUT, KENNY, YOU MAKE IMPACTFUL THAT I WAS THE ONE. YOU WERE THE ONE THAT I REMEMBER. BUT I DO REMEMBER YOU HERE QUESTIONING ME VERY HARD. AND YOU WERE CHANNELING YOUR MOTHER, WHO'S JOINING US HERE TODAY, ALONG WITH YOUR SISTER. AND YOU SAID YOU WERE GETTING HARD QUESTIONS FROM YOUR MOTHER ABOUT WHAT'S GOING ON AT THE PORT. AND YOU LOOKED AT ME AND SAID, ARE YOU GOING TO DO BETTER IF YOU GET THIS JOB? ARE YOU GOING TO DO BETTER THAN THAT.

AND SO I STILL REMEMBER THAT. I STILL REMEMBER THAT ALL THE TIME, YOU KNOW, AND I'VE NEVER LOST SIGHT OF THAT, OF THINKING OF HOW IT AFFECTS OUR EMPLOYEES, BUT ALSO HOW INFLEXR, YOU KNOW, BRINGS. PEOPLE WANT TO BE PROUD OF WORKING AT THE PORT AND THE WORK THAT WE DO. AND I THINK YOU'VE LED BY EXAMPLE, YOU KNOW, AND I THINK REALLY YOU'VE LEFT US WITH A CHARGE IN YOUR PERFORMANCE ABOUT HOW TO WORK HARD AND MAKE THE PORT THE IMPACTFUL ORGANIZATION THAT IT IS. AND SO THAT EVERYONE THAT WORKS AT THE PORT CAN BE PROUD AND THAT EVERYONE WHO KNOWS SOMEBODY THAT WORKS AT THE PORT AND THEIR FAMILIES CAN BE PROUD AS WELL. AND THAT'S A LEGACY, I THINK, THAT YOU LEAVE AS WELL. AND SOMETHING THAT I ALWAYS KEEP IN MIND, TOO. AND NOW THAT I'VE MET YOUR MOTHER IN PERSON, I'LL KNOW THAT I'LL HAVE TO KEEP THINKING ABOUT THAT AS WE GO FORWARD INTO THE FUTURE OF KNOWING THAT, BECAUSE ONCE YOU'RE ALWAYS PART OF THE PORT FAMILY. SO I WISH, I THANK YOU FOR THOSE FOUR DECADES OF HARD WORK AND DELIVERING FOR US OVER THE YEARS, AND I WISH YOU THE BEST IN YOUR RETIREMENT, AND I HOPE TO SEE YOU AROUND IN EVENTS GOING FORWARD IN THE FUTURE. AND SO I KNOW, COMMISSIONER, VICE PRESIDENT HASEGAWA, I'LL TURN IT OVER TO YOU. THANK YOU. SO I'LL TURN TO MY COLLEAGUES BECAUSE I THINK EVERYBODY HAS SOME WORDS THAT THEY'D LIKE TO SHARE. I'LL TURN TO ONLINE FIRST. COMMISSIONER MOHAMMED. THANK YOU. COMMISSIONER HASEGAWA. I HAVE SO MUCH I COULD SAY. I WISH I WAS THERE WITH YOU ALL IN PERSON, BUT I THINK MANY OF YOU KNOW, I AM ON FAMILY LEAVE RIGHT NOW AND WELCOMED A NEW CHILD. THAT SAID, MR. KENNY, I DO JUST WANT TO TAKE A MOMENT TO PERSONALLY THANK YOU FOR YOUR INCREDIBLE 40 YEARS OF SERVICE YOU'VE DONE AT THE PORT OF SEATTLE. YOUR LEADERSHIP AS THE DIRECTOR OF MARITIME OPERATIONS AND SECURITY, ALONG WITH THE MANY OTHER ROLES THAT YOU'VE TAKEN ON, HAS TRULY MADE AN IMPACT THAT WILL BE LASTING. I ECHO THE

WORDS OF EXECUTIVE DIRECTOR  
METRUCK. YOUR DEDICATION TO  
WORKFORCE DEVELOPMENT AND  
DIVERSITY HAS BEEN NOTHING SHORT  
OF TRANSFORMATION.  
TRANSFORMATIVE. AS A BLACK  
IMMIGRANT WOMAN MYSELF, YOU'VE  
PAVED THE WAY FOR ME, AND I AM  
DEEPLY INDEBTED TO YOUR SERVICE  
AT THE PORT OF SEATTLE. YOU'VE  
HELPED BUILD THE INFRASTRUCTURE  
OF THE PORT IN SO MANY DIFFERENT  
WAYS. YOU'VE CHAMPIONED  
INCLUSION, DIVERSITY AND CIVIL  
RIGHTS. YOUR WORK WITH BLACKS IN  
GOVERNMENT HAS NOT ONLY  
CONTRIBUTED TO THE WORK OF THE  
PORT OF SEATTLE, BUT I WOULD SAY  
THE ENTIRE COUNTY HAS BEEN  
TOUCHED, AND YOU'VE TOUCHED  
COUNTLESS LIVES, SETTING AN  
EXAMPLE FOR SO MANY PEOPLE, FOR  
SO MANY LEADERS, LEADERS LIKE  
MYSELF, OUR COMMISSIONERS,  
OTHER COMMISSIONERS AS WELL.  
YOUR VISION HAS CONTRIBUTED AND  
SHAPED OUR COMMUNITY IN SO MANY  
WAYS, AND I THANK YOU DEEPLY FOR  
THAT WORK INSPIRED MANY. YOU'VE  
INSPIRED ME WHILE AT THE PORT OF  
SEATTLE, AND YOUR INFLUENCE WILL  
CONTINUE TO GUIDE US AFTER  
YOUR RETIREMENT AS WELL. AND I  
KNOW SO MANY OF US WILL BE  
REACHING OUT TO YOU AND TALKING  
TO YOU AS WELL. I WISH I WAS  
THERE IN PERSON TO MEET YOUR  
MOM, BUT I ALSO WANT TO THANK  
HER. THANK YOU SO MUCH FOR  
RAISING SUCH AN INCREDIBLE  
PERSON THAT HAS TOUCHED SO MANY  
LIVES AT THE PORT OF SEATTLE AND  
ACROSS OUR COUNTY. I'M SO PROUD  
TO BE ABLE TO HAVE WORKED  
ALONGSIDE YOU, AND SO JUST, I  
WANT TO EXPRESS MY JUST DEEPEST  
GRATITUDE FOR YOUR LEADERSHIP.  
THANK YOU. THANK YOU SO MUCH.  
YOUR LEGACY WILL ALWAYS BE A  
PART OF SEATTLE AND A PART OF  
WASHINGTON STATE AS A WHOLE.  
THANK YOU SO MUCH FOR THIS TIME.  
THANK YOU. THANK YOU.  
COMMISSIONER. COMMISSIONER  
FELLEMAN.  
WELL, KENNY, I HAD THE PLEASURE,  
PLEASURE OF SPEAKING ON BEHALF  
OF THE COMMISSION AT YOUR  
CELEBRATION, AND I THOUGHT,  
ACTUALLY, THE MAYOR SAID IT WAS  
SUPPOSED TO BE A ROAST, BUT I  
RESTRAINED AS BEST I COULD.  
BUT YOU HAVE BEEN A FORCE OF

NATURE AT THE PORT, AND I'M SO HAPPY TO HAVE BEEN ABLE TO SHARE TIME WITH YOU. I THINK IT'S REMARKABLE. I PUT MY BACKDROP AS FISHERMAN'S TERMINAL IN YOUR HONOR. I THINK IT'S PRETTY INCREDIBLE OVER THE 40 YEARS THAT YOU'VE SEEN, AND WE'RE PART OF THAT TRANSFORMATION, AND I REALLY EXPECT TO SEE YOU BACK WHEN WE HAVE THE INNOVATION CENTER COMPLETE, GOING FROM THE OLDEST FACILITY TO THE NEWEST POSSIBLE. I THINK THAT'S REALLY PART OF YOUR LEGACY AS WELL. AND SO THANK YOU FOR THE TRANSFORMATION YOU HELPED HAPPEN, MAKE HAPPEN, AND I THINK IT'S FANTASTIC THAT THE PORT CAN RETAIN SOMEBODY OF YOUR CALIBER FOR 40 YEARS, AND WE'RE ALL THE BETTER FOR IT. SO THANKS AGAIN. THANK YOU, COMMISSIONER. COMMISSIONER CHO. KENNY. KENNY KENNY, FELLOW BALLER. PEOPLE WHO DON'T KNOW KENNY PLAYED FOR U DUB BASKETBALL BACK IN THE DAY WITH DETLEF SHRIMP, ACTUALLY, AND SO WE HAVE THAT IN COMMON. I HAD THE PRIVILEGE OF ATTENDING YOUR RETIREMENT PARTY AS WELL, AND I WAS ACTUALLY ASKED TO SPEAK, BUT I DIDN'T BECAUSE I SAW THE ROSTER OF SPEAKERS AND I WAS LIKE, MAN, EVERYONE SPEAKING AT THIS THING, I DIDN'T WANT TO TAKE UP SPACE. BUT I THINK THAT WAS A TESTAMENT TO HOW MUCH OF AN INSTITUTION YOU ARE HERE AT THE PORT, BUT ALSO IN THE COMMUNITY. I THINK THERE WERE A LOT OF PEOPLE WITHIN THE PORT OF SEATTLE, WHO WANTED TO SAY THEIR PIECE ABOUT HOW IMPACTFUL YOU WERE IN THEIR LIVES AND IN THEIR CAREERS. BUT ALSO IT SPOKE VOLUMES TO SEE PEOPLE FROM OUTSIDE THE PORT. LIKE I SAID, THETLIFF WAS THERE, BRUCE HARRELL WAS THERE, EVERYONE GIVING YOU YOUR FLOWERS AND YOUR PROPS FOR YOUR 40 YEARS HERE AT THE PORT OF SEATTLE. IT WOULD BE TRULY POOR FORM FOR ME TO POINT OUT, HOWEVER, THAT YOU'VE BEEN AT THE PORT LONGER THAN BOTH TOSHIKO AND I HAVE BEEN ALIVE. BUT I AM SO GRATEFUL FOR YOU, KENNY. I RECALL WHEN I FIRST CAME TO THE PORT, YOU WERE ONE OF THE FIRST PEOPLE TO BRIEF ME

WHEN I WAS BEING ONBOARDED AS A COMMISSIONER, AND YOU WERE JUST THIS TREASURE TROVE OF KNOWLEDGE AT THE TIME. YOU WERE BRIEFING ME ON MARITIME, OBVIOUSLY, BUT IT WAS SO CLEAR TO ME THAT YOU KNEW THIS INSTITUTION LIKE THE BACK OF YOUR HAND, AND THAT WAS A TESTAMENT TO ALL THE DIFFERENT ROLES YOU'VE HAD HERE, THE TIME YOU PUT IN. BUT I THINK I'M MOST GRATEFUL FOR YOU IN YOUR ROLE WITH OUR ERGS AND B I G, HOW YOU'VE HELPED US, YOU KNOW, IN THE LAST SEVERAL YEARS, REALLY BECOME A MORE EQUITABLE ORGANIZATION AND INSTITUTION, A MODEL. AS STEVE SAID. I DON'T CARE WHAT KING COUNTY SAYS. WE WERE THE FIRST TO MAKE JUNETEENTH THE HOLIDAY, THANKS TO SO MUCH OF YOUR LEADERSHIP HERE. AND, YOU KNOW, I THINK WE ARE TRULY LOSING AN INSTITUTION HERE. AND YOU KNOW THAT YOU'RE WELCOME BACK ANYTIME. ONCE YOU'RE PART OF THE POOR FAMILY, YOU'RE ALWAYS PART OF THE POOR FAMILY. BUT I THINK THE MOST IMPACTFUL THING THAT YOU SAID AT THE END OF YOUR. I THINK IT WAS LIKE A 50 MINUTES SPEECH. IT WAS A LONG SPEECH. 40 YEARS. 40 YEARS. 40 YEARS. YOU DESERVE IT, MAN. I'M NOT, YOU KNOW, BUT. AND I DON'T KNOW ALL THE NUMBERS, BUT YOU CLOSE BY SAYING YOU'VE BEEN THROUGH HOW MANY EDS? EIGHT ED'S. AND HOW MANY COMMISSIONERS? 25. YES. FOUR YEARS. BUT WHO'S COUNTING, RIGHT? AND SO, IN MANY WAYS, YOU KNOW, THE PORT IS. KENNY. KENNY IS THE PORT. THANK YOU SO MUCH FOR YOUR SERVICE. WE REALLY APPRECIATE IT. WE REALLY HOPE TO BE SEEING YOU AROUND GOING FORWARD, AND, YOU KNOW, YOU'RE ALWAYS WELCOME BACK HERE. THANK YOU, BROTHER. THANK YOU SO MUCH. WHILE THE PORT IS LOSING ITS TALLEST FIGURE, LITERALLY AND FIGURATIVELY, I THINK OF MY VERY, VERY, VERY FIRST DAY. I HAD NOT YET ASSUMED OFFICE, AND YOU WERE THERE. SMILE WIDE. YOU'VE EMBRACED ME, AND YOU JUST LET ME KNOW THAT I BELONGED HERE. AND, YOU KNOW, AND I THINK OF THE NUMBER OF COMMISSIONERS THAT YOU'VE SEEN COME AND GO, AND I

THINK OF A FOUR YEAR TERM AND  
HOW IT'S JUST THIS BLIP OF AN  
OPPORTUNITY TO HOPEFULLY DO  
SOMETHING MEANINGFUL. IT IS  
JUST. IT IS. THE CONTINUITY  
IS THE. IT'S THE. IT'S. IT'S.  
IT'S STEPPING INTO SOMETHING AND  
AN EFFORT THAT'S EXISTED LONG  
BEFORE I ARRIVED AND WILL GO ON  
LONG BEFORE WE LEAVE. I THINK OF  
40 YEARS AGO HOW DIFFERENT THE  
WORLD WAS, 1984,  
AND YOU COMING INTO THIS PORT AS  
A NON TRADITIONAL BACKGROUND,  
LIKE SO MANY PEOPLE, AND HOW  
THE PORT HAS EVOLVED AS AN  
INSTITUTION, HOW WE AS A SOCIETY  
HAVE IN MANY WAYS HAVE EVOLVED  
SINCE THEN. YOU'RE SITTING HERE  
BEFORE US TODAY AND YOU HAVE  
TEARS IN YOUR EYES, KENNY. AND I  
REALLY DO HOPE THAT THERE ARE  
TEARS OF PRIDE AND TEARS OF JOY,  
BECAUSE FOR 40 YEARS, YOU LEFT  
NOTHING ON THE TABLE. YOU MADE  
IT COUNT, YOU GAVE EVERYTHING  
YOU HAD THE BEST OF YOUR  
INTELLECT, THE BEST OF YOUR  
SPIRIT, THE BEST OF EVERYTHING  
THAT YOU HAD TO OFFER, AND ALL  
OF US ARE BETTER FOR IT. AND FOR  
THE AMOUNT THAT I'VE BEEN ABLE  
TO WITNESS THAT AND TO  
EXPERIENCE IT, WELL, I CONSIDER  
IT A PRIVILEGE THAT'S CALLED  
LEGACY THAT WE ALL,  
AS TEMPORARY STEWARDS, DO  
INHERIT FROM YOU. WE'RE GOING TO  
DO OUR BEST TO PAY THAT FORWARD.  
SO AS YOU DEPART, DO SO SO  
GLADLY, DO SO LIGHTLY,  
AND DO SO WITH THE JOY THAT YOU  
HAVE TO THIS DAY. YOUR MOTHER  
AND YOUR SISTER AT YOUR BACK,  
THEY'VE GOT YOUR BACK. YOUR  
PEOPLE ARE BY YOUR SIDE, AND YOU  
HAVE THE BEST OF YOUR FUTURE  
AHEAD OF YOU. THANK YOU FOR  
EVERYTHING THAT YOU'VE DONE FOR  
US AND OTHERS. O KAKE SAMA DAY.  
THANK YOU. GOD BLESS.  
WOULD YOU LIKE TO SAY SOME  
WORDS? NOT 15 MINUTES, MAYBE?  
NO, THIS IS NOT A 15 MINUTES.  
THANK YOU SO MUCH. SO I DID  
PREPARE SOME REMARKS. THEY'RE  
GONNA BE BRIEF. IT'S NOT GONNA  
BE 53 MINUTES LIKE IT WAS THE  
OTHER DAY. BUT OUTSIDE OF THESE  
REMARKS, I JUST WANNA START OFF  
BY SAYING, FIRST OF ALL,  
CONGRATULATIONS, COMMISSIONER  
HAMDY MOHAMMED, ON THE BERTH OF

YOUR NEW CHILD. PHENOMENAL.  
AND I TOLD YOU DURING ONE OF  
OUR BLACK HISTORY MONTH EVENTS  
THAT I RECALL DRIVING DOWN THE  
CENTRAL HUB OF THE CENTRAL  
DISTRICT IN SEATTLE, AND I SAW A  
CAMPAIGN SIGN THAT SAID, HAMD  
MOHAMMED FOR PORT COMMISSIONER.  
AND I HAD TO TAKE A DOUBLE TAKE  
BECAUSE I THOUGHT I WAS SEEING  
THINGS, AND I ALMOST RAN UP ON  
THE CURB AND I'M LIKE, YOU GOTTA  
BE KIDDING ME. GOD BLESS. OH,  
THIS IS UNBELIEVABLE. SHE WAS  
RUNNING FOR PORT COMMISSION,  
THE FIRST MUSLIM IN THE STATE OF  
WASHINGTON FOR ELECTED OFFICE,  
AND I GOT MY FAMILY JAZZED UP I  
MEAN, WHENEVER IT COMES VOTING  
SEASON, THEY ALWAYS SEEK ME OUT  
TO SAY, WHO DO I VOTE FOR? FOR  
THE PORT OF SEATTLE. I HAVE THE  
NAMES. OKAY.

SO THANK YOU AND  
CONGRATULATIONS, COMMISSIONER.  
COMMISSIONER FELLEMAN, I WANT  
TO THANK YOU FOR YOUR  
PARTNERSHIP AND THE WORK OF THE  
PORT, YOUR DIEHARD LOVE  
OF WHAT WE DO, THE ENVIRONMENT.  
HAD A CHANCE TO TOUR EUROPE WITH  
WESTERN EUROPE WITH COMMISSIONER  
FELLEMAN, AND HE'S A HANDFUL OF  
PEOPLE. I COULD SAY THAT NOW  
BECAUSE I'M LEAVING, BUT I SO  
ENJOYED YOUR FELLOWSHIP. I SO  
ENJOYED OUR MOMENTS TOGETHER,  
BUT I KNOW THAT YOU ARE A  
COMMISSIONER LIKE NONE OTHER.  
I'M GOING TO VOTE FOR YOU NEXT  
TIME AROUND BECAUSE I LOVE YOU  
SO MUCH.

SO AT MY FAREWELL,  
I TOLD A BRIEF STORY ABOUT THEIR  
HAVING THIS BENEFIT BASKETBALL  
GAME AT CLIMATE PLEDGE ARENA  
CALLED CHAMPIONS OF CHANGE AND  
OUR OWN COMMISSIONER, SAM TOVAS,  
PLAYING IN THE GAME. AND MY  
FRIENDS WERE CALLING ME UP AND  
TELLING ME ABOUT IT, AND THEY  
SAID, YOU WERE JUST THE STAR OF  
THE GAME, THE PORT COMMISSIONER.  
AND I FOLLOW YOU ON SOCIAL  
MEDIA. AND I SAW YOU PRACTICING,  
GETTING READY FOR THE BIG GAME,  
AND YOU WERE VIDEOING YOUR JUMP,  
YOU'RE PRACTICING YOUR JUMP  
SHOT. AND I WAS TALKING TO MY  
FRIENDS, AND I TOLD AYE., I SAID,  
YOU KNOW WHAT? HE HAS THE BEST  
JUMP SHOT IN THE HISTORY OF THE  
PORT OF SEATTLE COMMISSION. AND

MY FRIEND SAID, YEAH, HE'S THE ONLY COMMISSIONER CHO EVER HAVE A JUMP SHOT, SO I'LL TAKE IT. BUT WE DO HAVE SOMETHING IN COMMON. AND COMMISSIONER HASEGAWA, AS I INTRODUCE YOU TO MY MOM AND MY SISTER, I LET THEM KNOW THAT THEY VOTED FOR YOUR FATHER FROM DAY ONE, AS I HAVE. AND THE APPLE DOESN'T FALL FAR FROM THE TREE. YOU ARE A LEADER. WHEN I FIRST SAW A COMMISSION MEETING, AND I SAW YOUR SLEEVE THAT YOU WEAR PROUDLY AS YOU ARE TODAY, I'VE BEEN DYING TO ASK YOU THE SEMBLANCE OF THAT SLEEVE, BUT YOU ARE THE FIRST COMMISSIONER CHO BE PROUD OF WEARING A SLEEVE. AND GOD BLESS YOU. CONGRATULATIONS ON THE BIRTH OF YOUR CHILD, WHICH THIS IS A GREAT STORY TO TELL. I TELL YOU, WHEN I WOKE UP ONE MORNING, WE HAD A MAJORITY BIPOC COMMISSION. I NEVER THOUGHT I WOULD SEE THE DAY. AND I WAS LIKE, THANK YOU, JESUS. YOU DO ANSWER PRAYERS. AND BECAUSE 40 YEARS AND STARTING IN 1984, THIS WAS NOT THE SAME PORT THAT WE HAVE TODAY, BUT WE ARE BLESSED TO HAVE YOU ALL. TODAY, COMMISSIONER CALKINS IS NOT HERE TO JOIN US, BUT I KNOW THAT HE LIVES IN MY AREA OF SOUTH BEND OF SEATTLE, AND HE'S AN ENTREPRENEUR OUT THERE. AND SO THIS IS A COMMISSION THAT ONLY ONE CAN DREAM OF BEING A LONG TERM IMPORT EMPLOYEE. SO I WANT TO GIVE MY GRATITUDE AND APPRECIATION FOR OUR COMMISSIONERS. SO THANK YOU VERY MUCH FOR YOUR WORK. PLEASE GIVE THEM A ROUND OF APPLAUSE. OKAY, SO I'M GOING TO GET THROUGH THESE COMMENTS REAL QUICK BECAUSE I AM VERY EMOTIONAL ON THIS DAY. BUT GOOD AFTERNOON, COMMISSIONERS. I WOULD LIKE TO THANK YOU FOR RECOGNIZING MY YEARS OF SERVICE AT THE PORT OF SEATTLE. I HAVE AS MY GUESTS MY SISTER DEBORAH MOWGLI AND MY MOTHER, MARGARET LYLES. MY MOTHER HAS BEEN MY INVITED GUEST AT THE SERVICE AWARD LUNCHEONS EVERY FIVE YEARS OVER THE PAST 20 YEARS. MY MOTHER RAISED MY SISTER, MY BROTHER AND I TO BE SOCIALLY CONSCIOUS DURING THE CIVIL RIGHTS ERA. I WAS PROUD THAT MY



MOTHER AND I WERE ABLE TO SEE PRESIDENT BARACK OBAMA IN PERSON SPEAK AT THE UNIVERSITY OF WASHINGTON WHERE I PLAYED BASKETBALL. I WAS ALSO PROUD TO TOUR THE SMITHSONIAN NATIONAL MUSEUM OF AFRICAN AMERICAN HISTORY AND CULTURE IN WASHINGTON, DC WITH MY MOTHER WHILE TAKING MY YOUNGEST DAUGHTER TO FRESHMAN ORIENTATION AT HOWARD UNIVERSITY. SHE JUST GRADUATED THIS PAST JUNE, BUT I WOULD LIKE TO AND AGAIN, IT'S MY LAST DAY. SO MY DAUGHTER'S NAME IS KAMARIA LYLES, HOWARD GRADUATE. I DIDN'T SAY KAMALA HARRIS, HOWARD GRADUATE. BUT HEY, YOU GUYS CONNECT THE DOTS, OKAY? HOWEVER, I'M MOST PROUD OF MY MOTHER THAT SHE'S BEEN ABLE TO PARTICIPATE AND THAT SHE WAS ABLE TO PARTICIPATE IN MY RETIREMENT CELEBRATION LAST THURSDAY, AS WELL AS JOINING ME HERE TODAY, BEING RECOGNIZED BY THIS BODY, THE PORT OF SEATTLE COMMISSION. ON MARCH 28 OF LAST YEAR, I SPOKE BEFORE THIS COMMISSION IN SUPPORT OF YOUR PASSING THE EQUITY POLICY DIRECTIVE RESOLUTION 3812. EQUITY HAS BEEN THE HALLMARK OF MY LEGACY AT THE PORT. AS WHEN I STARTED IN 1984, THERE WAS ONLY ONE PERSON WHO LOOKED LIKE ME IN UPPER MANAGEMENT, MR. CHARLES BLOOD. OVER THE YEARS, I NEVER LOST SIGHT OF WHAT I FELT WAS MY FOUNDATIONAL RESPONSIBILITY, AND THAT WAS TO REACH BACK AND INTRODUCE THE PORT TO MY COMMUNITY AND TO CREATE PATHWAYS INTO THE PORT FOR WOMEN, BLACK, INDIGENOUS PEOPLE OF COLOR, OR BIPOC EMPLOYEES TO CONTRIBUTE AND CONTRIBUTE AND GROW THEIR CAREERS. IN 2002, THEN EXECUTIVE DIRECTOR MICK DINSMORE MADE THE BOLD MOVE TO NAME ME GENERAL MANAGER OF THE HOME PORT OF THE NORTH PACIFIC FISHING FLEET FISHERMAN'S TERMINAL. FISHERMAN'S TERMINAL HAS ALWAYS BEEN A HISTORICALLY SCANDINAVIAN FISHING HOME PORT, AND NAMING ME AS THE GENERAL MANAGER WAS NOT WHAT SOME WOULD CONSIDER, QUOTE UNQUOTE, A BLACK JOB. OKAY, WE HEARD THAT RECENTLY. OKAY. NOT ONLY WAS I THE FIRST AFRICAN AMERICAN TO

MANAGE THIS FACILITY, I WAS ALSO THE FIRST AFRICAN AMERICAN TO SERVE AS A MANAGER IN THE MARITIME DIVISION. WHEN I TOOK THE JOB, I WAS DETERMINED TO TURN WHAT WAS ONCE A NEGLECTED UNDERAPPRECIATED AND UNDERINVESTED PORT ASSET INTO THE FIRST CLASS FAMILY FRIENDLY COMMERCIAL FISHING HOME PORT FOR THE NORTH PACIFIC FISHING FLEET THAT IT IS TODAY. MY TEAM AND I SET OUT TO RETURN THIS HOME PORT BACK TO THE COMMUNITY JEWEL THAT IT ORIGINALLY WAS. COLLECTIVELY, WE WERE ABLE TO PROMOTE THE VIRTUES OF SUSTAINABLE COMMERCIAL FISHING OF THE COMMERCIAL FISHING INDUSTRY AND TO CELEBRATE AND AMPLIFY THE ECONOMIC IMPACTS THIS INDUSTRY PROVIDED IN TERMS OF PERSONAL INCOMES, TAXES PAID, PURCHASES MADE BY FISHERS AND FISHING COMPANIES, AS WELL AS THE MANUFACTURING AND SUPPORT SERVICES SECTOR IN THE PUGET SOUND AND SHIP CANAL MARITIME CLUSTER TOGETHER A \$5 BILLION WITH A B INDUSTRY FOR THE STATE OF WASHINGTON. WE SUCCEEDED. THE PORT BEGAN TO INVEST IN THE INFRASTRUCTURE, RETURNING THIS HISTORIC ASSET BACK TO ITS ORIGINAL SPLENDOR. THE ULTIMATE SIGN OF APPRECIATION AND RECOGNITION FOR MY COMMITMENT TO PROMOTING THE REVITALIZATION AND EXCITEMENT FOR THE INDUSTRY IN THE EYES OF PORT LEADERSHIP AND COMMISSION WAS THE NAMING OF A PUBLIC STREET AT FISHERMAN'S TERMINAL IN MY HONOR, KENNY LYLES PLACE. THIS WAS OVER THE TOP AND FOR THAT I AM FOREVER GRATEFUL. I WANT TO THANK THE PORT FOR APPROVING THIS HISTORIC GESTURE. FOR ME, IT IS A SIGN OF GRATITUDE FOR THE TIRELESS WORK AND DEDICATION I PUT INTO MAKING FISHERMANS TERMINAL THE GREAT PLACE THAT IT IS TODAY. I WOULD LIKE TO THANK YOU FOR YOUR CONTINUED SUPPORT AND INVESTMENT IN THE MARITIME AND COMMERCIAL FISHING SECTOR. I WANT TO THANK THE PORT COMMISSION FOR AUTHORIZING FUNDING FOR MARITIME INFRASTRUCTURE REDEVELOPMENT AND INNOVATIVE PROJECTS SUCH AS THE SUBMARINE CABLING FOR SHORE POWER FOR CRUISE SHIPS AT PIER 66, THE FINAL PHASE OF DOCK

REDEVELOPMENT AT TERMINAL 91 WITH THE BERTH SIX AND EIGHT PROJECT, THE REDEVELOPMENT OF THE EAST PIER AND NORTH DOCK AT HARBOR ISLAND MARINA AND FINALLY THE DEVELOPMENT OF THE MARITIME INNOVATION CENTER. BY THE WAY, THE NAMING OF THE STREET THAT IS IN FRONT OF WHAT WILL BE THE NEWLY CONSTRUCTED MARITIME INNOVATION CENTER IS NOW KENNY LYLES PLACE ROAD. SO THANK YOU.

I WOULD LIKE TO SAY THAT AFTER 40 YEARS, OUR PORT OF SEATTLE COMMISSION AND EXECUTIVE LEADERSHIP, SPECIFICALLY EXECUTIVE DIRECTOR STEVE METRUCK, DEPUTY EXECUTIVE DIRECTOR KAREN GOON, THE DIRECTOR OF EQUITY, DIVERSITY AND INCLUSION, BOOKTA GEYSER, THE DIRECTOR OF HUMAN RESOURCES KATIE GERARD, THE MANAGING DIRECTOR OF AVIATION, LANCE LITTLE AND MY BOSS, THE MANAGING DIRECTOR OF MARITIME, STEPHANIE JONES STEBBINS, ARE MODELING OUR PORT RAISED VALUES WHICH STANDS FOR RESPECT, ANTI RACISM, INTEGRITY, STEWARDSHIP AND EQUITY. THIS ADMINISTRATION HAS BEEN COMMITTED TO HAS BEEN COMMITTED TO CREATING AN ALL INCLUSIVE PORT WHERE ALL EMPLOYEES HAVE A CHANCE TO SUCCEED. THE PORT IS POSITIONED FOR INNOVATION AND GROWTH. COLLECTIVELY, THIS ADMINISTRATION HAS ESTABLISHED THE WAY COMMUNITIES, CUSTOMERS AND EMPLOYEES WILL BE VIEWED AND TREATED, AND WITH THIS UNDERSTANDING, THE PORT OF SEATTLE WILL CONTINUE TO EXCEL. FINALLY, I WOULD LIKE TO SAY THAT A CAREER IN PUBLIC SERVICE HAS BEEN REWARDING. MY EXPERIENCE AS A SERVANT LEADER SATISFIED MY DESIRE TO GIVE BACK TO MY COMMUNITY. IN MANY WAYS, I'VE BEEN ABLE TO UPLIFT MANY FROM MY COMMUNITY WHO LOOK LIKE ME. HAVING, AND ALSO HAVING GROWN UP IN SEATTLE, HAD LITTLE TO NO EXPOSURE TO THIS GREAT ORGANIZATION. THE PORT ALLOWED ME TO BE THE REPRESENTATIVE FOR ALL THINGS COMMERCIAL FISHING AND COMMERCIAL MARITIME. I WAS GIVEN THE PLATFORM TO ADVOCATE ON BEHALF OF THAT INDUSTRY AND CHAMPION ALL THAT IT

REPRESENTED. IN THE END, I WAS RECOGNIZED FOR MY SERVICE TO THE COMMUNITY LAST THURSDAY AT MY CELEBRATION TODAY IN PUBLIC SESSION AND IN PERPETUITY ON THE DOCKS AT A PLACE I WILL ALWAYS HOLD NEAR AND DEAR TO MY HEART, THE HOME PORT OF THE NORTH PACIFIC FISHING FLEET, FISHERMAN'S TERMINAL AND THE NORTHWEST MARITIME INDUSTRY. THANK YOU VERY MUCH. THANK YOU.

THANK YOU, DIRECTOR LYLES. WE HAVE NOW REACHED COMMITTEE REPORTS IN TODAY'S AGENDA. PLEASE WELCOME ERIKA CHUNG, STRATEGIC ADVISOR WHO WILL PROVIDE THE REPORT. GOOD AFTERNOON, PRESIDENT MOHAMMED, VICE PRESIDENT HASEGAWA COMMISSIONERS AND EXECUTIVE DIRECTOR METRUCK. I HAVE TWO REPORTS FOR YOU TODAY. ON JULY 24, THE HIGHLINE FORUM MET WITH COMMUNITY CO CHAIR DES MOINES COUNCIL MEMBER MAHONEY PRESIDING AND WITH PORT CO CHAIR COMMISSIONER FELLEMAN ATTENDING, THE FORUM RECEIVED AN UPDATE BY THE MEETING HOST, HIGHLINE COLLEGE VICE PRESIDENT INSTITUTE ADVANCEMENT JOSH GERSMAN ON STUDENT EDUCATIONAL ACHIEVEMENT AND THE MANY STUDENT EVENTS AND ENGAGEMENTS TO CONNECT WITH THE BROADER SOUTH KING COUNTY COMMUNITY. OUR WORKFORCE DEVELOPMENT PRESENTATION, HIGHLIGHTING PROGRAMS AND OPPORTUNITIES IN THE HIGHLINE AREA, WAS PROVIDED. COMMON ELEMENTS SPOKEN TO INCLUDE PROVIDING BASIC SUPPORT FOR THOSE STUDENTS EMBARKING ON AN EDUCATIONAL PATH LEADING TO CERTIFICATION, APPRENTICESHIP OR DEGREES. THERE WAS INTEREST IN HOLDING A WORKSHOP OUTSIDE OF THE FORUM FOR FREE FLOWING DISCUSSIONS REGARDING WORKFORCE DEVELOPMENT AND HOW BEST TO SHARE WHAT IS AVAILABLE MORE BROADLY. THE FORUM ALSO RECEIVED AN UPDATE FROM AVIATION MANAGING DIRECTOR LANCE LITTLE ON THE JUNE 28 START MEETING, WHERE TWO ITEMS WERE HIGHLIGHTED. THE FIRST WAS THE PRESENTATION BY WASHINGTON STATE DEPARTMENT OF TRANSPORTATION'S AVIATION DIVISION DIRECTOR ANN RICHARD ON THE WORK OF THE COMMERCIAL

AVIATION WORKING GROUP. THE SECOND WAS ON THE PART 150 NOISE AND LAND USE COMPATIBILITY STUDY CURRENTLY UNDERWAY. START MEMBERS RECOMMENDED A PROPOSAL TO ADD LANGUAGE TO SEA AIRPORT'S MASTER RECORD FOR PILOTS ENCOURAGING THE USE OF SINGLE ENGINE TAXIING TO HELP REDUCE NOISE AND EMISSIONS. HIGHLINE FOR MEMBERS CONCURRED WITH START'S RECOMMENDATION TO INCLUDE THE SINGLE ENGINE TAXING LANGUAGE TO THE AIRPORT'S MASTER RECORD. ON JULY 31, PORT WIDE ARTS AND CULTURE BOARD MET WITH COMMISSIONER FELLEMAN IN ATTENDANCE, THE BOARD RECEIVED AN UPDATE ON THE STATUS OF SECURING A PUBLIC ART CONSULTANT TO ASSIST WITH THE MARITIME AND ECONOMIC DEVELOPMENT DEPARTMENTS TO INVENTORY AND MAINTAIN THE COLLECTION. THE BOARD WAS THEN BRIEFED ON THE OTIS ART DONATION BY THE PUBLIC MEMBER. BOARD MEMBERS ALL PRAISED THE BEAUTIFUL ART AND DISCUSSED THE NEED TO UPDATE THE PORT'S GUIDANCE ON PUBLIC ART DONATIONS. THE BOARD ALSO RECEIVED THE DIGITAL EMPLOYEE ART SHOWCASE THAT IS BEING CONSIDERED. STAFF THEN SHARED THE MANY ART PIECES THAT ARE MARKED FOR DE ASCENSION AND THE BOARD AGREED AND RECOMMENDED THE DE ASCENSION ITEMS FOR COMMISSION ACTION. STAFF ALSO PROVIDED STATUS UPDATES OF VARIOUS R PROJECTS CURRENTLY UNDERWAY AT CHECKPOINT ONE, SCE AND NORTH MAIN TERMINAL. THIS CONCLUDES MY REPORT. THANK YOU. THANK YOU MISS CHEUNG. ARE THERE ANY FOLLOW UPS FROM ANY OF MY COLLEAGUES REGARDING COMMITTEES ONLINE? SEEING NONE. THANK YOU VERY MUCH AND THAT BRINGS US TO THE PUBLIC COMMENT SECTION OF OUR AGENDA. THE PARK COMMISSION WELCOMES PUBLIC COMMENT AS AN IMPORTANT PART OF THE PUBLIC PROCESS. COMMENTS ARE RECEIVED AND CONSIDERED BY THE COMMISSION AND ITS DELIBERATIONS. BEFORE WE TAKE PUBLIC COMMENT, LETS REVIEW OUR RULES FOR IN PERSON AND VIRTUAL PUBLIC COMMENT WHICH WILL BE ENFORCED. CLERK HART, PLEASE PLAY THE RECORD RULES. THE PORT OF SEATTLE COMMISSION

WELCOMES YOU TO OUR MEETING TODAY. AS NOTED, PUBLIC COMMENT IS AN IMPORTANT PART OF THE PUBLIC PROCESS AND THE PORT OF SEATTLE COMMISSION THANKS YOU FOR JOINING US. BEFORE PROCEEDING, WE WILL OVERVIEW THE RULES GOVERNING PUBLIC COMMENT FOR YOUR GENERAL INFORMATION. EACH SPEAKER WILL HAVE TWO MINUTES TO SPEAK UNLESS OTHERWISE REVISED BY THE PRESIDING OFFICER FOR THE PURPOSES OF MEETING EFFICIENCY, AND THE SPEAKER SHALL KEEP THEIR REMARKS WITHIN THE ALLOTTED TIME PROVIDED. A TIMER WILL APPEAR ON THE SCREEN AND A BUZZER WILL SPEAKER'S COMMENT PERIOD. THE COMMISSION ACCEPTS COMMENTS ON ITEMS APPEARING ON ITS AGENDA AND ITEMS RELATED TO THE CONDUCT OF PORT BUSINESS. PRESIDING OFFICER WILL ASK SPEAKERS TO LIMIT THEIR COMMENTS TO THESE TOPICS. THIS RULE APPLIES TO BOTH INTRODUCTORY AND CONCLUDING REMARKS. DISRUPTIONS OF COMMISSIONED PUBLIC MEETINGS ARE PROHIBITED. GENERAL DISRUPTIONS INCLUDE, BUT ARE NOT LIMITED TO, THE SPEAKING BEFORE BEING RECOGNIZED BY THE PRESIDING OFFICER HOLDING OR PLACING BANNERS AND SIGNS IN THE MEETING ROOM IN A WAY THAT ENDANGERS OTHERS OR OBSTRUCTS THE FLOW OF PEOPLE OR VIEW OF OTHERS AT THE MEETING INTENTIONALLY DISRUPTING, DISTURBING OR OTHERWISE IMPEDING ATTENDANCE OR PARTICIPATION AT A MEETING REFUSING TO FOLLOW THE DIRECTION OF THE PRESIDING OFFICER OR SECURITY PERSONNEL ATTEMPTING TO USE THE COMMENT TIME FOR PURPOSEFUL DELAY WITHOUT CONVEYING A DISCERNIBLE MESSAGE USING THE COMMENT PERIOD TO ASSIST IN THE CAMPAIGN FOR ELECTION OF ANY PERSON TO ANY OFFICE OR FOR THE PROMOTION OF OR OPPOSITION TO ANY BALLOT PROPOSITION, EXCEPT WHEN ADDRESSING ACTION BEING TAKEN BY THE COMMISSION ON A BALLOT PROPOSITION APPEARING ON ITS AGENDA DIRECTING PUBLIC COMMENTS TO THE AUDIENCE ENGAGING IN ABUSIVE OR HARASSING BEHAVIOR INCLUDING, BUT NOT LIMITED TO, DEROGATORY REMARKS BASED ON AGE, RACE, COLOR, NATIONAL ORIGIN,

ANCESTRY, RELIGION, DISABILITY, PREGNANCY, SEX, GENDER, SEXUAL ORIENTATION, TRANSGENDER STATUS, MARITAL STATUS, OR ANY OTHER CATEGORY PROTECTED BY LAW, THE USE OF OBSCENE OR PROFANE LANGUAGE AND GESTURES, ASSAULTS OR OTHER THREATENING BEHAVIOR, AND SEXUAL MISCONDUCT OR SEXUAL HARASSMENT FOR SAFETY PURPOSES. INDIVIDUALS ARE ASKED NOT TO PHYSICALLY APPROACH COMMISSIONERS OR STAFF AT THE MEETING TABLE. DURING THE MEETING, INDIVIDUALS MAY PROVIDE WRITTEN PUBLIC COMMENT BEFORE OR AFTER THE MEETING, AND IN ADDITION, SPEAKERS MAY OFFER WRITTEN MATERIALS TO THE COMMISSION CLERK FOR DISTRIBUTION DURING THEIR TESTIMONY TO THE COMMISSION. A DETAILED LIST OF THE PUBLIC COMMENT RULES IS AVAILABLE THROUGH THE COMMISSION CLERK. IF A MEETING IS DISRUPTED BY AN INDIVIDUAL IN ATTENDANCE IN THE MEETING ROOM OR BY AN INDIVIDUAL PROVIDING PUBLIC COMMENT IN PERSON OR VIRTUALLY, THE PORT WILL IMPOSE PROGRESSIVE CONSEQUENCES THAT MAY RESULT IN EXCLUSION FROM FUTURE MEETINGS. WRITTEN MATERIALS PROVIDED TO THE CLERK WILL BE INCLUDED IN TODAY'S MEETING RECORD. THE CLERK HAS A LIST OF THOSE PREPARED TO SPEAK. WHEN YOUR NAME IS CALLED, PLEASE COME TO THE TESTIMONY TABLE OR UNMUTE YOURSELF. IF JOINING VIRTUALLY, REPEAT YOUR NAME FOR THE RECORD AND STATE YOUR TOPIC RELATED TO AN ITEM ON THE AGENDA OR RELATED TO THE CONDUCT OF PORT BUSINESS. FOR THOSE JOINING VIRTUALLY WHEN YOU HAVE CONCLUDED YOUR REMARKS, PLEASE TURN OFF YOUR CAMERA AND MUTE YOUR MICROPHONE. OUR PUBLIC COMMENT PERIOD WILL NOW COMMENCE. THANK YOU AGAIN FOR JOINING US TODAY. THANK YOU. AUTOMATED VOICE MAN ALL RIGHT, CLARK HART, PLEASE CALL TO THE FRONT OUR FIRST SPEAKER. THANK YOU, MADAM COMMISSION VICE PRESIDENT. LET ME GO AHEAD AND GET OUR TIMER UP HERE FIRST. AND I ONLY HAVE ACCESS TO OUR VIRTUAL SIGNERS, SO IF YOU'RE ABLE TO GO AHEAD, THEN I THINK I'LL GO AHEAD AND RUN THROUGH WHO'S IN THE ROOM FIRST, AND

THEN WE'LL GO INTO ONLINE IF THAT SOUNDS OKAY. OKAY. LET ME GO AHEAD AND SHARE THIS. IT'S NOT COMING UP. GO AHEAD AND BRING UP THE TIMER, AND I WILL WELCOME OUR FIRST SPEAKER. YEAH, ACTUALLY, IT'S NOT BRINGING UP THE TIMER. GIVE ME ONE MOMENT, PLEASE. THERE WE GO. AND PLEASE GO AHEAD AND CALL OUR FIRST SPEAKER. AND OUR FIRST SPEAKER IS ALEX ZIMMERMAN. THANK YOU. WELCOME, SIR. ALEX, PLEASE GO AHEAD AND RESTATE YOUR NAME FOR THE RECORD AND YOUR TOPIC THAT YOU'RE SPEAKING ABOUT TODAY RELATED TO THE CONDUCT OF PORT BUSINESS OR AN AGENDA ITEM. THANK YOU. YEAH, IT'S OKAY. NO PROBLEM. YEAH. MY NAME ALEX ZIMMERMAN. YEAH. AND I WANT TO SPEAK SOMETHING ABOUT WHAT IS ABSOLUTELY UNIQUE. YEAH. OF OURS IS \$44 MILLION. WHAT IS YOU LOSE TO 1 MILLION. YOU KNOW WHAT THIS MEANS CASE WITH THIS VIDEO. ALEX. ALEX, I'M SORRY. I'M GOING TO STOP YOU. ALEX, CAN YOU PLEASE STATE YOUR TOPIC THAT YOU'RE SPEAKING ABOUT TODAY OR YOUR AGENDA ITEM? YES, EXACTLY. I SPEAK ABOUT THIS. MY NAME ALEX ZIMMERMAN. I SPOKE ABOUT CASE. WHAT IS YOU LOSE TO ONE MAN. YOUR MAN POLICEMAN. FROM MY UNDERSTANDING, FOR \$44 MILLION. IT'S VERY UNIQUE CASE. IT'S EXACTLY WHAT IS I WANT TO SPEAK. IT'S YOUR BUSINESS. IT MEANS YOU'RE DOING BAD BUSINESS. BECAUSE YOU LOSE \$44 MILLION PEOPLE MONEY. SO IT'S OKAY. TALK ABOUT THIS. SO I WANT TO EXPLAIN TO YOU WHY THIS HAPPENED. BECAUSE WE DON'T HAVE HERE PEOPLE LIKE THIS BLACK MAN WHO WORKED FOR 40 YEARS. THIS IS EXACTLY WHAT WE NEED HERE. WE NEED PEOPLE WHO WORK FOR PORT. THEY POSSIBLY BE IN COMMISSION MEETING. I NEVER SEE THIS. AND I COME FOR MANY YEARS HERE. WHY? WHY THIS BABY CARE? YOU KNOW WHAT THIS MEANS? WHAT IS DON'T HAVE EXPERIENCE EVER WITH PRIVATE BUSINESS. MEN WHO FOR A YEAR WORKING IN PORT. YOU KNOW WHAT THIS MEANS? SIMILAR IN BLACK. EXACTLY. VERY IMPORTANT. YOU KNOW WHAT THIS MEANS? BECAUSE HE'S REPRESENT MINORITY.



YOU NOT MINORITY. YOU ARE  
BUREAUCRAT PRIMITIVE. FOUR  
PEOPLE VERY BELONG TO MINORITY.  
NO, YOU ARE JOKING ME. YOU'RE  
NOT A MINORITY. YOU ACTING LIKE  
A FASCIST, LIKE A NAZI GESTAPO.  
AND I TOLD YOU THIS MANY TIMES  
WITH YOUR RULES. WHAT IS DON'T  
GIVE SOME SPEAK ABOUT THIS. SO  
MY QUESTION RIGHT NOW, WHERE IS  
THIS WILL BE STOPPING IN  
SEATTLE? 750, MAYBE TACOMA TOO.  
750,000 IDIOTS START ELECT  
PEOPLE WHO WORK FOR PORT. WE  
NEED PEOPLE WHO WORK FOR PORT.  
FOR BUSINESS PEOPLE. IT'S MY  
PROFESSIONAL OPINION. WE DON'T  
HAVE THIS. THEY NOBODY. THEY IQ  
MAY BE CLOSE TO 60. IS NOBODY  
HAVE EXPERIENCE WITH ALEX.  
MR. ZIMMERMAN, YOU HAVE IN  
YOUR POSITION A COPY OF YOUR  
FIRST WARNING OF VIOLATION FOR  
THE PUBLIC COMMENT RULES AT THE  
MAY 14, 2024 MEETING FOR  
EXHIBITING HARASSING BEHAVIOR  
AND MAKING DEROGATORY REMARKS.  
ANY FURTHER DISRUPTIONS WILL BE  
CONSIDERED A SECOND VIOLATION  
AND YOU WILL LOSE YOUR SPEAKING  
PRIVILEGES. PLEASE TREAD  
LIGHTLY, SIR. I DON'T UNDERSTAND  
MY. PERFECT FOR MY TIME. SO IT'S  
OKAY. NO PROBLEM. I TALKING  
ABOUT BUSINESS. CRITICAL  
BUSINESS. UNIQUE BUSINESS. \$44  
MILLION. I'VE BEEN CLASS ACTION  
FOR \$100 MILLION BEHALF OF  
50,000 PEOPLE A FEW YEARS AGO.  
I UNDERSTAND THIS. SO WHAT DOES  
THIS MEAN? WE HAVE VERY  
PRIMITIVE PEOPLE WHO CONTROLLING  
THESE BUSINESSES. YOU? YES, WHO  
FROM? YOU HAVE EXPERIENCE WITH  
PRIVATE BUSINESS. WHO MAKE A  
PENNY. YOU'RE ALL BUREAUCRATIC,  
WORKING LIKE A BUREAUCRAT. YOUR  
TIME HAS LAPSED. SO THAT'S  
EXACTLY WHAT I WANT TO EXPLAIN  
TO YOU. ALL RIGHT.  
WELCOMING OUR NEXT SPEAKER. DO  
WE HAVE BIANCA WITH US?  
YOU GOT THIS, BIANCA. WELCOME TO  
THE FRONT YOU  
CAN PULL YOUR CHAIR UP CLOSE AND  
YOUR MIC IS HOT, SO YOU CAN GO  
AHEAD AND SPEAK INTO IT AND WE  
CAN HEAR YOU, OKAY? SO JUST GO  
AHEAD AND STATE YOUR NAME AND  
THE ITEM OF PORT BUSINESS THAT  
YOU'RE TALKING ABOUT, AND WE'LL  
START THE CLOCK. OKAY? MY NAME  
IS BIANCA, AND I'M TALKING ABOUT

CROCHETS. GO AHEAD,  
BIANCA CLARK.  
PLEASE PAUSE THE CLOCK AND START  
IT OVER.  
OKAY, GO AHEAD. GOOD MORNING OR  
GOOD AFTERNOON? AS YOU PLEASE.  
MY NAME IS THE WALLRAX. I SPEAK  
FOR THE SEAS. MY COUSIN DELORAX,  
WELL, HE SPEAKS FOR THE TREES.  
WE ALL NEED A FEW COUSINS, LIKE  
THESE GIANT CRUISE  
SHIPS. THEY REALLY MUST GO.  
THEY'RE TOO BIG AND NOISY.  
TOPSIDE ENVELOPE SHIPS, NOISE  
MAKES IT HARD TO ECHO LOCATE,  
WHICH WE DO TO HUNT, FOOD OR  
TALK WITH OUR MATES. NOISE.  
FOSSIL FUELS BURNED BY CRUISE  
SHIPS JUST MAKE OUR WORLD HOTTER  
WHILE THEY DUMP POLLUTION RIGHT  
INTO OUR WATER. STINKY, STINKY  
SEWAGE LEAKED. DIESEL SCRUBBED.  
SULFUR WASTE. NEVER MIND THE  
HEALTH IMPACTS. IMAGINE THE  
TASTE. UNLESS SOMEONE LIKE YOU  
GEARS A WHOLE AWFUL LOT,  
NOTHING'S GONNA GET BETTER.  
IT'S NOT. SO DON'T WAIT ANY  
LONGER. TAKE ACTION TODAY, PORT  
OF SEATTLE. CRUISE SHIPS MUST GO  
AWAY.  
THANK YOU, BIANCA.  
THIS IS ALL BEING RECORDED AND  
PINK CAN BE ACCESSED ONLINE TO  
BE VIEWED LATER. OKAY, SO OUR  
NEXT SPEAKER HAD REALLY LIGHT  
HANDWRITING, AND IT'S KIND OF  
HARD TO READ, BUT IT LOOKS LIKE  
KISHAN.  
KEISHAN. WELCOME, KEISHAN. SO  
YOU STATE YOUR NAME AND THE  
ORDER OF BUSINESS, AND THEN  
WE'LL START THE CLOCK. MY NAME  
IS KEESHAWAN COLDPEPPER, AND I  
AM TALKING ABOUT CRUISE SHIPS.  
WHEN DO I START? YOU GOT IT.  
HI, I'M OMAR, THE ORCA, AND I'M  
A WORKING WHALE. CRUISE SHIPS  
EXPLOITATION. LISTEN TO MY TALE.  
IMAGINE WORKING TWELVE HOUR  
SHIFTS FOR SEVEN MONTH STRAIGHT  
AND NO DAYS OFF. I'M TELLING  
YOU, IT'S HARD TO RELATE.  
DANG IT, I FORGOT. YOU CAN PAUSE  
THE CLOCK. IT'S OKAY.  
AND YOU CAN COME BACK IF YOU  
WANT TO.  
WOULD YOU LIKE ME TO RESTART THE  
CLOCK, MADAM COMMISSIONED VICE  
PRESIDENT? NO, IT'S OKAY. WE'RE  
PAUSED. WE'LL START.  
READY? OKAY, I'M READY.  
DO YOU WANT TO START OVER?

OKAY, GO AHEAD.  
IMAGINE WORKING TWELVE HOUR  
SHIFTS FOR SEVEN MONTHS STRAIGHT  
AND NO DAYS OFF. I'M TELLING  
YOU, IT'S HARD TO RELATE GETTING  
PAID \$2 AN HOUR. IN OUR DAY AND  
OUR AGE. WORKERS DESERVE SAFE  
CONDITIONS AND A LIVING WAGE,  
MEDICAL CARE AND END TO ABUSE.  
THESE ARE FUNDAMENTAL RIGHTS,  
AND THE PEOPLE OF SEATTLE CAN  
HELP IN THIS FIGHT. IF CRUISE  
LINES CAN'T AFFORD TO TREAT  
WORKERS AS THEY SHOULD, MIGHT BE  
TIME TO DUMP THIS TOXIC BUSINESS  
MODEL FOR GOOD. PORT OF SEATTLE.  
YOU CAN GET STARTED TODAY.  
ANNUALLY REDUCE CRUISE SAILINGS  
UNTIL POLLUTION AND LABOR  
EXPLOITATION HAS COMPLETELY GONE  
AWAY.

THANK YOU, KEESHAN. AND OUR NEXT  
SPEAKER IS SANIYAH. COME ON UP,  
SANIYAH. SAY YOUR NAME AND THE  
ORDER OF BUSINESS, AND WE'LL  
START THE CLOCK. MY NAME IS  
SANIYA, AND I'M TEN YEARS OLD.  
AND I WILL BE SPEAKING ABOUT  
CRUISE SHIPS ALSO. GOOD MORNING,  
DEAREST RELATIVES. HOW ARE WE  
FEELING TODAY? I'M DOCTOR  
DOLPHIN WITH VERY IMPORTANT  
THINGS TO SAY. THIS PLANET IS  
OUR ONLY HOME WHERE WE EAT,  
SLEEP, WORK, AND PLAY. TO KEEP  
IT SAFE, POLLUTING CRUISE SHIPS  
HAVE TO GO AWAY. CRUISE SHIPS  
HAVE SMOKESTACKS SPEWING POISON  
ALL AROUND THE CLOCK, HARMFUL TO  
COMMUNITIES AND WORKERS. NEAR  
THE DOCK, THERE ARE TOXINS AND  
CARCINOGENS AND PARTICULATE  
MATTER. TO BREATHE THESE IN JUST  
MAKES OUR HEALTH, IN MEDICAL  
TERMS, GET BADDER. THERE ARE  
SMALL TOWNS IN ALASKA WHERE THE  
VIEWS ARE SO EXQUISITE. ON  
SUMMER DAYS, AS MANY AS FIVE  
CRUISE SHIPS COME TO VISIT.  
THAT MEANS FIVE TIMES MORE  
POLLUTION, FIVE TIMES MORE  
CROWDS AND NOISE. WHERE'S THE  
FRESH AIR, PEACE AND QUIET THAT  
PEOPLE HERE ENJOY? YOU CAN'T SEE  
THE GREENHOUSE GASES THESE  
CRUISE SHIPS PRODUCE, BUT THEY  
FUEL THE CLIMATE CRISIS. WE'RE  
ALL FIGHTING TO REDUCE.  
DROUGHTS, HEAT WAVES, WILDFIRES  
WHEN SMOKE HITS, AND TENTS,  
FLOODING, CROP FAILURE, EXTREME  
WEATHER EVENTS. THE COSTS OF  
THIS TOXIC INDUSTRY ARE TOO

HIGH. A PRICE WE CANNOT PAY.  
SEND THE PORTER SEATTLE A  
MESSAGE. TOXIC CRUISE SHIPS MUST  
GO AWAY. THANK YOU,  
SANIYAH. OKAY, OUR NEXT SPEAKER  
IS ADELE. COME ON  
UP, ADELE.  
SO, ADELE, SAY YOUR NAME AND THE  
TOPIC OF BUSINESS, AND THEN  
WE'LL START THE CLOCK. MY NAME  
IS ADELE, AND THE TOPIC OF  
BUSINESS IS CRUISE SHIPS.  
SADLY, PEOPLE COULD NOT BE HERE  
TODAY TO DO THEIR SPEECHES, BUT  
THEY SENT US DRAWINGS,  
SO I WILL SHOW YOU.  
DID I LOSE AUDIO?  
THEY'RE JUST SHOWING PICTURES.  
VISUAL ONLY. WATCH THE FEED.  
THANK YOU, ADELE.  
OUR NEXT SPEAKER IS AYANNA FROM  
THE PAW COST KIDS.  
WELCOME. PLEASE STATE YOUR NAME  
AND THE ORDER OF BUSINESS. MY  
NAME IS AYANNA AND ALSO SPEAKING  
ABOUT CRUISE SHIPS.  
HELLO. I AM SO HAPPY TO BE HERE  
TODAY AND SPEAK FROM MY HEART  
ABOUT CRUISE SHIPS. I WOULD LIKE  
TO APOLOGIZE IN ADVANCE FOR  
SPEAKING QUICKLY, BUT WANT TO  
MAKE SURE TO MEET THE TIME  
REQUIREMENT. GOOD AFTERNOON,  
EVERYONE, ESPECIALLY ESTEEMED  
MEMBERS OF THE SEATTLE PORT  
COMMISSION. MISS HASEGAWA,  
MR. FELLEMAN, MISS MOHAMMED,  
MR. CHO, AND MR. CALKINS.  
MY NAME IS AYANNA, AND I STAND  
BEFORE YOU AS A NURSE CONCERNED  
FOR THE HEALTH OF MY COMMUNITY,  
AND AS A PROUD MOTHER AND  
BUSINESS PARTNER OF A REMARKABLE  
YOUNG ENVIRONMENTALIST MY  
DAUGHTER SANIYAH, WHO SPOKE IN  
THE DOLPHIN SUIT. AT JUST AGE  
TEN, SANIYA HAS ACHIEVED  
INCREDIBLE THINGS FOR OUR  
PLANET. SHE STARTED PODCAST  
KIDS, PUBLISHED A BOOK, SPOKEN  
TO SEATTLE CITY COUNCIL ABOUT  
THE TREE ORDINANCE TO PROTECT  
OUR TREES, HELPED SAVE THE TREES  
OF DEAD HORSE CANYON IN SEATTLE,  
PLANTED TREES WITH MAYOR HERALD,  
AND RALLIED THIS SPRING WITH  
OTHER YOUTH TO PROTECT OUR SEAS.  
SANAYA'S MISSION IS SIMPLE YET  
PROFOUND. TO MAKE KIDS AND THE  
EARTH POSSUM. AS SHE SAYS,  
WORKING TO CREATE A NETWORK OF  
EARTH HEROES IS HER MISSION  
TODAY. PORT COMMISSION I WANT TO

APPLAUD THE GREEN INITIATIVES THAT YOU'VE UNDERTAKEN. YOUR EFFORTS ARE COMMENDABLE, BUT WE MUST DO MORE. THE POLLUTION FROM CRUISE SHIPS IS A SIGNIFICANT CONCERN. THESE SHIPS, WHILE BRINGING ECONOMIC BENEFITS, ALSO EMIT HARMFUL POLLUTANTS THAT JEOPARDIZE OUR HEALTH AND MARINE ECOSYSTEMS. IT WOULD TAKE 600 CARS ONE YEAR TO MAKE THE CARBON EMISSIONS THAT ONE CRUISE SHIP MAKES IN JUST A WEEK. ALSO IN SEATTLE ALONE, CRUISE SHIPS DUMP AN ESTIMATED 4 BILLION GALLONS OF TOXIC POLLUTION INTO OUR WATERS EACH YEAR. NO WONDER OUR BEACHES ARE ALWAYS SHUTTING DOWN. THIS WASTE IS DEVASTATING TO MARINE LIFE, INCLUDING OUR BELOVED AND ENDANGERED ORCAS. WATER IS LIFE. WHEN WE HARM OUR WATER, WE HARM OURSELVES. WE MUST PROTECT AND CLEAN UP OUR SEAS, NOT JUST FOR US, BUT FOR FUTURE GENERATIONS. WE MUST ASK OURSELVES, WHAT DOES RESILIENCE IN THE FACE OF A WORSENING CLIMATE CRISIS LOOK LIKE AND FEEL LIKE? TO ME AND TO SANIYA, RESILIENCE MEANS TAKING ACTION AND STAYING HOPEFUL AND EMPOWERING OTHERS TO DO THE SAME. AS SANIYA'S MOTHER, I CAN TELL YOU THAT THE DETERMINATION OF THESE YOUNG PEOPLE IS UNWAVERING. THEY BELIEVE IN A WILLING TO WORK HARD TO MAKE IT A REALITY. BUT THEY CAN'T DO IT ALONE. THEY NEED US, ADULTS, LEADERS, DECISION MAKERS, TO STAND WITH THEM, TO LISTEN TO THEIR VOICES, AND TO MAKE NECESSARY STEPS TO PROTECT THE PLANET. THANK YOU FOR YOUR TIME, YOUR EFFORTS, AND YOUR DEDICATION TO MAKING SEATTLE AND THE WORLD A BETTER PLACE FOR ALL. TOGETHER, WE CAN MAKE A ENSURE THAT OUR CHILDREN, LIKE SANIYA, INHERIT A PLANET THAT IS AS POSSUM AS THEY ARE. THANK YOU. THANK YOU. AYANA, DO WE HAVE TRAYVON HERE TODAY? COME ON UP, TRAYVON. TAKE A SEAT. SCOOT UP CLOSE. SCOOT CLOSE. SCOOT CLOSE. ALL RIGHT. CAN YOU SAY YOUR NAME? MY NAME IS TRAYVON. WHAT YOU TALKING ABOUT TODAY, TRAYVON? QUILL SEX TAIL. OKAY, LET US KNOW. THE TIME IS YOURS. CRUISE SHIPS MUST. GO AWAY. OKAY. SHOULD I MAKE

AN ORDER TALKING ABOUT CRUISE SHIPS AND POLLUTION? YEAH. AND WASH WATER? YEAH. OKAY. I'M GONNA WORK ON THAT. OKAY. WE'LL CALL YOUR GROUP ABOUT IT WHEN WE HAVE A DRAFT READY FOR YOU. WE WANT CLEAN WATER AND CLEAN AIR TOO. YEAH. OKAY. ALL RIGHT. WE HEAR YOU. THANK YOU. ANYTHING ELSE YOU WANT TO TELL US? YEAH. WHAT WAS THAT? ANYTHING ELSE YOU WANT TO SAY? YEAH. WHAT? YOU HAVE A WHOLE MINUTE AND 20 SECONDS. SO YOU WATCH ON TV. IT'S DISTRACTING WHEN YOU'RE ON TV IN THE BACKGROUND. HUH? WE DON'T NEED MORE CRUISE SHIPS. OKAY. THANK YOU. THANK YOU. I DO WANT TO LET FOLKS KNOW THAT WE ARE WORKING ON DRAFTING AN ORDER RELATING TO CLEAN AIR STANDARDS AND THE PORT OF SEATTLE'S ROLE IN REVIEWING THE CRUISE SHIP'S PROGRESS ON MAKING PROGRESS, AND WITH ALSO CONSIDERATIONS FOR WASH WATER. NEXT SPEAKER IS IRIS ANTMAN. WELCOME BACK, MISS IRIS. HI. GOOD AFTERNOON. THANK YOU. MY NAME'S IRIS. IT'S A HARD ACT TO FOLLOW, I KNOW. TIME IS YOURS. I'M WITH SEATTLE CRUISE CONTROL. I'VE NEVER CRIED HERE BEFORE. UNTIL THESE KIDS BROUGHT ME TO TEARS. AND I SAW YOU WIPING YOUR EYES AS WELL. I'M HERE TO COMMENT ON THE HARMS OF CRUISE. I MEAN, YOU KNOW, LISTENING TO MR. LYLE SPEAK AND ALL OF YOU SPEAK ABOUT AYE.. YOU KNOW, YOU GUYS ARE GOOD. YOU HAVE GOOD HEARTS. BUT YOU'RE NEGLECTING THE ENVIRONMENTAL SUSTAINABILITY PART OF YOUR JOBS. I KNOW IT'S A BUSINESS MODEL, BUT IT HAS TO CHANGE. WE DON'T HAVE ANY MORE TIME. AND YOU HAVE POWER AND THE RESPONSIBILITY TO DO WHAT YOU CAN DO. WE ALL WORK IN OUR SPHERES. YOU KNOW, MY SPHERE IS TO COME HERE AND TO GO TO CITY COUNCIL MEETINGS AND TO TALK ABOUT WHAT WE NEED TO DO. AND YOUR SPHERE IS TO CAP AND REDUCE CRUISE SHIPS. FIGURE OUT WHAT OTHER BUSINESS MODEL YOU CAN DO THAT IS NOT KILLING OUR PLANET, BECAUSE IT IS. YOU HAVE CHILDREN. YOU HAVE

GRANDCHILDREN. THESE KIDS HERE WANT A HEALTHY ENVIRONMENT. AND THEY DESERVE IT. AND IT'S UP TO US. WE HAVE TO DO THE WORK. PLEASE USE YOUR POSITIONS AND DO THE RIGHT THING. TIME'S UP. THANK YOU. THANK YOU, IRIS. OUR NEXT SPEAKER IS GRACE STAR. YES, WELCOME. THANK YOU. THANK YOU.

HELLO. THANK YOU TO THE PORT COMMISSION FOR YOUR NAME AND THE TOPIC, PLEASE. PARDON? YES, GRACE STAR. THE TOPIC IS THE CRUISE SHIPS. THANK YOU FOR SHARING YOUR SPACE WITH THE COMMUNITY TODAY. MY NAME IS GRACE STARR. I'M THE CHAIR OF CLIMATE ACTION FAMILIES. I'M A MOTHER OF TWO CHILDREN, TWELVE AND 18. AND A MEMBER OF THE SEATTLE CHAPTER OF CLIMATE ACTION FAMILIES. I'M HERE TODAY TO EXPRESS MY DEEP CONCERN ABOUT THE IMPACT OF THE CRUISE INDUSTRY ON OUR FAMILIES, OUR ENVIRONMENT AND OUR FUTURE. AND APPEAL TO YOUR COMMITMENT TO MAKE YOUR TIME HERE TRULY MEANINGFUL. IN MY ROLE, I ENGAGE WITH MANY PARENTS AND FAMILIES ACROSS. ACROSS THE PUGET SOUND REGION WHO ARE CONCERNED ABOUT CLIMATE AND THE ENVIRONMENT AND THEIR HEALTH, AND HAVE WITNESSED THE DEVASTATING HEALTH EFFECTS OF OUR RAPIDLY DETERIORATING AIR QUALITY. FAMILIES LIVING NEAR THE AIRPORT ARE ALREADY BURDENED BY POLLUTION FROM AIR TRAVEL. THEY NOW FACE EVEN GREATER RISK DUE TO THOUSANDS OF ADDITIONAL FLIGHTS THAT SERVE THE CRUISE INDUSTRY ALONE. THE UNIVERSITY OF WASHINGTON HAS FOUND THAT ULTRAFINE PARTICLES LINKED TO AIR TRAVEL SIGNIFICANTLY INCREASE THE HEALTH IMPACT OF POLLUTION WITHIN A TEN MILE RADIUS OF THE AIRPORT, LEADING TO SERIOUS CONDITIONS SUCH AS CANCER, HEART DISEASE, AND LUNG DISEASE, INCLUDING CHILDHOOD ASTHMA. WE'VE WITNESSED MANY OF THESE DISEASES AMONG OUR COMMUNITY, WITHIN THIS ORGANIZATION. FOR THE PEOPLE WHO ARE LIVING WITHIN THAT TEN MILE RADIUS, AND I DON'T THINK I NEED TO REMIND YOU THAT THIS DISPROPORTIONATELY AFFECTS BIPOC FAMILIES. IT IS BEYOND

HYPOCRITICAL AND DEVASTATING FOR A CITY LIKE SEATTLE, WHICH IS SO INTENTIONALLY TRANSITIONING TO CLEAN ENERGY TO ALLOW ITSELF TO BE LEVERAGED BY THIS INDUSTRY FOR ITS GROSS AMOUNTS OF POLLUTION. WE'VE WORKED TO BE A MODEL, BUT THIS INDUSTRY MAKES US A MOCKERY. WE ARE GUILTY OF ERASING DECADES OF PROGRESS THAT SEATTLEITES HAVE SPENT LIFETIMES ON TO REDUCE OUR EMISSIONS AND BE ACCOUNTABLE FOR OUR CONTRIBUTION TO GLOBAL HEATING AND ITS EFFECTS. TO ASSUME IT CAN BE NO OTHER WAY IS THE HIGHEST FAILURE OF OUR RESPONSIBILITY AS ADULTS AND GUARDIANS OF OUR PRECIOUS RESOURCES. I URGE THE PORT OF SEATTLE TO TAKE IMMEDIATE ACTION TO REDUCE THE NUMBER OF CRUISE SAILINGS EACH YEAR. THE HEALTH OF OUR FAMILIES, THE FUTURE OF OUR CHILDREN, AND THE INTEGRITY OF OUR CITY DEPEND ON IT. THANK YOU. THANK YOU, GRACE. OUR NEXT SPEAKER IS ANN MARIE DOOLEY. WELCOME, ANN MARIE. YOUR NAME AND THE TOPIC. WHENEVER YOU'RE READY. AND THE CLOCK WILL START. ANN MARIE, MY NAME IS ANNEMARIE DOOLEY. I AM A DOCTOR AND A MEMBER OF WASHINGTON PHYSICIANS FOR SOCIAL RESPONSIBILITY. I WANT TO THANK THE COMMISSIONERS TODAY FOR ALLOWING ME TO SPEAK ON THE NEGATIVE PUBLIC HEALTH IMPACTS OF CRUISE SHIPS. YOU ALREADY HEARD MANY OF THEM. THE INCREASED CARBON EMISSIONS, AIR POLLUTION. THIS WAS THE HOTTEST SUMMER THAT WE'VE HAD IN SEATTLE HISTORY. ON DAYS OVER 80 DEGREES FAHRENHEIT, WE'VE SEEN WILDFIRES ENDANGERING A EUROPEAN CITY, AND WE'RE ALREADY FAMILIAR WITH WILDFIRE SMOKE HERE IN THE SEATTLE AREA, AND IT PARTICULARLY AFFECTS THE LUNGS OF KIDS JUST BECAUSE THEY HAVE HIGHER METABOLIC RATES. THE PORT TALKS A GOOD TALK ABOUT GREENING OR CRUISE SHIP INDUSTRY, BUT WORDS ARE FAIRLY EASY. ACTION IS REALLY THE HARD PART, AND THAT REQUIRES COURAGE, AND COURAGE TO SOMETIMES STAND UP TO BUSINESS INTERESTS THAT WANT TO MAINTAIN THE CRUISE SHIP SAILINGS THAT WE HAVE. LET ME TELL YOU ABOUT SOME COURAGE I SAW LAST WEEK IN THE CITY OF BELLEVUE, WHERE I WORK.



THE BELLEVUE CITY COUNCIL IS TRYING TO MAKE THINGS BETTER FOR PEOPLE FOR ACTIVE TRANSPORTATION, REDUCE THE AMOUNT OF SPACE THAT CARS OCCUPY, AND THERE'S BEEN VERY CONCERNED IMPACT FROM SMALL BUSINESS INTERESTS TO PREVENT THAT. THAT WAS UNTIL LAST WEEK WHEN I SAW BELLEVUE CITY COUNCIL MEMBERS, ALMOST EVERY SINGLE ONE, PUSH BACK ON BUSINESS AND ASK THE CITY TO RAPIDLY IMPLEMENT ACTIVE TRANSPORTATION. BIKE LANES TO REDUCE CARBON EMISSIONS. I DON'T SEE THAT COURAGE YET ON THIS. OUR PORT COMMISSIONERS, BUT NOT YET. BUT I DID HEAR PREVIOUSLY PORT EMPLOYEES AND COMMISSIONERS SPEAK ABOUT HOW PROUD THEY ARE OF THEIR WORK AND THEIR FAMILIES, AND THAT REALLY MEANS REDUCING THE SPACE THAT CRUISE SHIPS OCCUPY, REDUCING SAILINGS, REDUCING CARBON EMISSIONS, AND PUSHING BACK AGAINST SOME BUSINESS INTERESTS. AS I SAID, THAT REQUIRES COURAGE, AND I'M ASKING OUR PORT COMMISSIONER CHO FIND THAT COURAGE AND FIND IT QUICKLY. THANK YOU.

THANK YOU, ANNE MARIE. OUR NEXT SPEAKER, STACEY OAKS. COMING UP, STACY.

STACY, YOUR NAME AND THE TOPIC OF BUSINESS, AND THE CLOCK WILL START. THANK YOU. MY NAME IS STACEY OAKS, AND I'LL BE SPEAKING ABOUT CRUISE SHIPS. ALSO, I'M A MEMBER OF SEATTLE CRUISE CONTROL, BUT MORE IMPORTANTLY, I'M AN AUNTIE AND A GRANDMOTHER, AND I WORRY A LOT ABOUT THE WORLD THAT WE'RE LEAVING OUR CHILDREN.

THERE'S NOT A DEBATE ABOUT WHETHER GIANT CRUISE SHIPS CREATE A LOT OF POLLUTION. THEY DO. THEY'RE POISONING OUR PRECIOUS WATERS WITH SCRUBBER WASTE. THEY'RE CREATING TOXIC AIR FOR OUR NEIGHBORS, AND THEY'RE GUZZLING FOSSIL FUELS AT A RATE THAT IS SENDING US FULL SPEED AHEAD TOWARDS CLIMATE CATASTROPHE. THE QUESTION BEFORE YOU AS COMMISSIONERS ISN'T WHETHER THE CRUISE INDUSTRY IS HARMFUL. THE QUESTION BEFORE YOU IS WHETHER PROTECTING DISRUPTING OUR WATER, OUR HEALTH, OUR ECOSYSTEMS, AND A LIVABLE PLANET

IS MORE IMPORTANT THAN  
DISRUPTING AN INDUSTRY. I THINK  
A LOT ABOUT WHAT KIND OF  
ANCESTOR I WANT TO BE, AND MAYBE  
IF ALL OF YOU THOUGHT ABOUT THAT  
QUESTION AS FUTURE ANCESTORS,  
THE ANSWER WOULD BE PRETTY EASY,  
BECAUSE IT'S OBVIOUSLY RIGHT.  
FROM THAT PERSPECTIVE, THERE'S  
NO GREATER JOB THAN PROTECTING  
OUR SACRED WATERS, AND THERE IS  
NO GREATER JOB IN OUR LIFETIME  
THAN MAKING SURE THAT THE PEOPLE  
WHO COME AFTER US CAN CONTINUE  
TO LIVE IN THIS BEAUTIFUL WORLD.  
CAN ALL OF YOU NOT FEEL THAT  
THAT DEEP RESPONSIBILITY RIGHT  
HERE, THE VACATIONS OF TODAY,  
SHOULD NOT BE HAPPENING IN A WAY  
THAT IS RUINING THE CHANCES OF  
OUR CHILDREN TO HAVE A BETTER  
TOMORROW? PERIOD?  
AS SITTING THERE IN THOSE  
COMMISSION SEATS, YOU HAVE AN  
OPPORTUNITY TO BE THE KIND OF  
ANCESTOR THAT CAN MAKE A BIG  
CHANGE IN THE WAY THAT THINGS  
TURN OUT. SO PLEASE REDUCE  
CRUISE SAILINGS. IT WILL  
IMMEDIATELY REDUCE POLLUTION,  
AND YOU CAN TAKE THE KIND OF  
ACTION THAT ANCESTORS WOULD TAKE  
THAT OUR GRANDCHILDREN AND  
CHILDREN CAN BE PROUD OF. THANK  
YOU SO MUCH. THANK YOU. PATRICK  
MCKEE.  
OKAY. NOT TODAY.  
ANDREA O'FARRELL. WELCOME,  
ANDREA.  
I HAVE CRIED BEFORE. I'LL TRY  
NOT TO. THIS TIME. I AM TALKING  
ABOUT CRUISE AND INCREASED AIR  
TRAFFIC AS WELL.  
ANCIENT MAYAN CIVILIZATIONS  
OUTSTRIPPED THEIR RESOURCES  
THROUGH INTENSIVE AGRICULTURE.  
IN THE PROCESS, THEY FACED A  
DROUGHT, FAMINE, POLITICAL  
STRIFE. SOUND FAMILIAR?  
WE ARE PART OF A GLOBAL  
CIVILIZATION EMPIRE THAT SPANS  
THE ENTIRE PLANET. PERHAPS THE  
MAYANS DIDN'T UNDERSTAND THE  
HARM OF THEIR LAND MANAGEMENT  
PRACTICES, BUT WITH OUR WEALTH  
OF SCIENTIFIC KNOWLEDGE, OUR  
SOCIETY DOESN'T HAVE THAT  
EXCUSE. SO WHY ARE WE CAREENING  
HEADLONG TOWARD OUR OWN  
DESTRUCTION? A DECADES OLD STUDY  
ON SOCIAL INFLUENCE MIGHT  
PROVIDE A CLUE. IN 1951,  
THE USCH CONFORMITY STUDIES

TESTED GROUPS OF PEOPLE SHOWN  
SEVERAL SIMPLE LINES OF  
DIFFERENT LENGTHS AND ASKED  
WHICH WAS LONGER. IT TURNS OUT  
EVERYONE IN THE GROUP WAS AN  
ACTOR EXCEPT ONE, THE TEST  
SUBJECT. DESPITE THE GROUP'S  
ANSWERS BEING BLATANTLY  
INCORRECT, AN ASTONISHINGLY HIGH  
PERCENTAGE OF TEST SUBJECTS GAVE  
ANSWERS THAT MATCHED WHATEVER  
THE GROUP SAID. GROUP AUTHORITY  
IS A POWERFUL FORCE. WE ARE  
SOCIALY CONDITIONED TO GO ALONG  
WITH WHATEVER EVERYBODY ELSE IS.  
IS DOING, EVEN WHEN WE CAN SEE  
THAT WHAT EVERYBODY ELSE IS  
DOING IS WRONG. THIS SOCIAL  
SURVIVAL TRAIT COULD ALSO BE  
LEADING US TO OUR DOOM. AS J.  
KRISHNAMURTI SAID, IT'S NO  
MEASURE OF MENTAL HEALTH TO BE  
WELL ADJUSTED TO A PROFOUNDLY  
SICK SOCIETY. AND IF ANYTHING  
SHOULD BE OBVIOUS BY NOW, OUR  
SOCIETY IS PROFOUNDLY SICK.  
GROUP AUTHORITY DOESN'T SEE THAT  
CONTINUED EXPANSION IS A  
PROBLEM. I SAY TO HECK WITH  
SOCIAL CONFORMITY. DEPENDING ON  
CONTINUED EXPANSION OF CRUISE AND  
AIR TRAVEL IS WRONG. THANK YOU.  
THANK YOU. THAT CONCLUDES OUR  
SIGN UPS FOR TODAY. IS THERE  
ANYBODY ELSE IN THE ROOM WHO'D  
LIKE TO MAKE PUBLIC COMMENT?  
MADAM COMMISSION VICE PRESIDENT,  
WE DO HAVE OUR THREE THAT HAVE  
SIGNED UP VIRTUALLY. I'M NOT  
SEEING ANYBODY ELSE IN PERSON,  
SO WE'LL MOVE TO VIRTUAL. AND  
WOULD YOU LIKE ME TO READ THOSE  
NAMES, MADAM COMMISSION VICE  
PRESIDENT,  
AM I STILL AUDIBLE? YES. OKAY,  
GREAT. WE'RE GOING TO GO AHEAD  
AND START WITH JORDAN VAN VOST.  
JORDAN, PLEASE REPEAT YOUR NAME  
FOR THE RECORD AND THE TOPIC  
ABOUT TODAY.  
JORDAN, IF YOU'RE STILL ON THE  
LINE WITH US AT STAR SIX TO  
UNMUTE.  
OKAY. AND WE'LL MOVE ON TO WADE  
PHILLIPS. WADE, IF YOU COULD  
PLEASE RESTATE YOUR NAME FOR THE  
RECORD AND YOUR TOPIC RELATED TO  
THE CONDUCT OF COURT, BUSINESS  
OR YOUR AGENDA ITEM AND THEN  
WE'LL START TO TIMER.  
HI. SURE THING. MY NAME IS WADE  
PHILLIPS. I'D ALSO LIKE TO SPEAK  
TO THE CRUISE INDUSTRY AND PORT

OF SEATTLE'S GREEN CORRIDOR PLAN. GO AHEAD. THANK YOU.  
HI. YEAH, THANKS FOR HAVING ME. I'M A PUBLIC SECTOR WASTEWATER ENGINEER. I'M ALSO A MEMBER OF SEATTLE'S CHAPTER OF THE INTERNATIONAL COALITION FOR HUMAN RIGHTS AND THE PHILIPPINES. I WOULD REALLY URGE THE PORT TO REALLY LISTEN TO THE TESTIMONY AND THE PUBLIC COMMENTS THAT YOU'RE HEARING TODAY. AND I SEE IT REFLECTED IN THE PORT'S OWN SUSTAINABILITY PLANS, WHERE THERE'S THINGS IN THIS GREEN CORRIDOR. NOTING CLIMATE URGENCY AND NOTING A RECOGNITION THAT ZERO GREENHOUSE GAS EMISSIONS MARITIME FUTURE IS COMING. I DON'T SEE ANY PLANS ON THIS DOCUMENT ABOUT REDUCING THE NUMBER OF FOSSIL FUEL CRUISE SHIPS THAT ARE COMING INTO OUR PORTS. AND I JUST WOULD REALLY. IT'S REALLY CONCERNING TO HEAR THE PORT YEAR AFTER YEAR TALK ABOUT RECORD NUMBER OF CRUISES COMING IN, WHEN THAT'S REALLY JUST A COMPLICITY IN THE. IN THE CONTINUED POLLUTION OF THE CRUISE INDUSTRY, WHICH HAS BEEN SHOWN BY LIKE NUMEROUS STUDIES, NUMEROUS DOCUMENTATION TO BE VERY HARMFUL, INCLUDING IN THE PORT'S OWN DOCUMENTATION. LAST, I WOULD JUST LIKE TO ADDRESS THE WORKER EXPLOITATION ON CRUISE SHIPS. A LARGE NUMBER OF EMPLOYEES COME FROM DEVELOPING COUNTRIES AND FOR EXAMPLE, NORWEGIAN CRUISE LINES HAVE ALMOST HALF OF THE WORKERS FROM THE PHILIPPINES. IF THERE'S ANYONE ON THE PORT COMMISSION THAT'S SERIOUS ABOUT EQUITY, WHICH I THINK I WAS HEARING AT THE BEGINNING OF THIS MEETING, I WOULD URGE YOU TO LOOK INTO THE WORKER EXPLOITATION WHEN THE PORT OF SEATTLE IS CELEBRATING A RECORD NUMBER OF CRUISES. THE PORT OF SEATTLE IS COMPLICIT IN THOSE GREENHOUSE GAS EMISSIONS AND THE EXPLOITATION OF THE WORKERS ON THOSE SHIPS. THANK YOU FOR HAVING US TODAY, AND APPRECIATE THE OPPORTUNITY TO SPEAK.  
THANK YOU. THANK YOU, MR. PHILLIPS. OUR NEXT SPEAKER IS. I'M GOING TO CALL AGAIN FOR JORDAN VAN VOGT.  
JORDAN MAY HAVE HAD TO HAVE

DISCONNECTED.

JORDAN, ARE YOU STILL THERE?

OKAY, WE'RE GOING TO GO AHEAD  
AND MOVE ON TO OUR FINAL SIGNUP

TODAY IS JOE KUNSTLER. JOE,  
PLEASE GO AHEAD AND RESTATE YOUR  
NAME FOR THE RECORD IN YOUR  
TOPIC RELATED TO THE CONDUCT OF  
THE PORT OR YOUR AGENDA ITEM.

THANK YOU. THANK YOU. JOE  
KUNSTLER HERE. HOPEFULLY  
EVERYONE CAN HEAR ME. MY CONCERN  
ABOUT THE IS THE CONDUCT OF  
COMMISSION BUSINESS.

I REALLY APPRECIATE THE CHANCE  
TO SPEAK BEFORE YOU TODAY. I  
LISTENED TO QUITE A FEW OF YOUR  
MEETINGS TO GET THE LATEST ABOUT  
WHAT'S GOING ON AT SEATTLE  
AIRPORT. HOWEVER, THERE'S A  
TROUBLED INDIVIDUAL WHO KEEPS  
COMING TO YOUR MEETINGS, AND THE  
CURRENT CHAIR IS NOT ENFORCING  
THE RULES LIKE THE VICE CHAIR  
AND I THINK IT WOULD BE BEST FOR  
THE REST OF THE YEAR IF THE VICE  
CHAIR HASEGAWA WAS RUNNING AT  
LEAST THE PUBLIC COMMENT OF  
THESE MEETINGS. BECAUSE FOR  
AMONG OTHER REASONS, ONE, IF  
THIS TROUBLED INDIVIDUAL, AND I  
THINK YOU ALL KNOW WHO I'M  
TALKING ABOUT, STARTS  
CAMPAIGNING, I HAVE TO WRITE YOU  
UP TO THE PUBLIC DISCLOSURE  
COMMISSION. THAT CAN RESULT IN  
FINES AND OTHER SANCTIONS. THE  
SECOND THING IS THAT IT'S VERY  
DISTURBING WHEN THIS INDIVIDUAL  
COMES AND GIVES NAZI SALUTES AND  
UNDER ANTI SEMITIC HATE. I KNOW  
THIS COURT HAS A FIRM STANCE  
AGAINST HATE AND I APPRECIATE  
THAT. BUT I THINK THIS CHAIR HAS  
BEEN NEGLIGIBLE THOSE DUTIES AND  
IT WOULD BE BEST VICE CHAIR TOOK  
OVER FOR THE REST OF THE YEAR  
AND IT JUST REALLY, IT'S AN  
ISSUE GOING ALL AROUND KING  
COUNTY. SO ADAM, VICE CHAIR, I  
HOPE YOU'RE ABLE TO OFFER  
YOURSELF AS CHAIR FOR THE REST  
YOU BACK THE REST OF YOUR TIME.  
THANK YOU FOR YOUR PUBLIC  
SERVICE. THESE MEETINGS ARE  
INCREDIBLY INFORMATIVE. YOU ALL  
COVER THE BOARD. THANK YOU.  
THANK YOU MR. PENSULAR AND  
MADAM COMMISSIONER. VICE  
AND CALL FOR JORDAN VAN VOST  
AGAIN. I UNDERSTAND THAT HE'S  
STILL ON THE LINE WITH US, BUT  
MIGHT HAVING SOME CONNECTION

ISSUES. JORDAN, IF YOU'RE STILL THERE, IF YOU CAN UNMUTE YOURSELF. STAR SIX NINE. SORRY, THAT MIGHT JUST. AND I'M NOT HEARING JORDAN. SO WE'RE GOING TO GO AHEAD AND DISCONNECT FROM OUR TIME REVIEW. THANK YOU CLERK HART. AT THIS TIME, CAN YOU PLEASE GIVE A SYNOPSIS OF ANY WRITTEN COMMENTS RECEIVED? I CERTAINLY CAN AND BEAR WITH ME. WE'VE HAD 14 WRITTEN COMMENTS SUBMITTED HERE TODAY, SO I'LL RUN THROUGH THESE VERY QUICKLY. MADAM COMMISSION VICE PRESIDENT, MEMBERS OF THE COMMISSION, AND EXECUTIVE DIRECTOR METRUCK THESE HAVE BEEN PREVIOUSLY DISTRIBUTED TO ALL COMMISSIONERS AND WILL BECOME A PART OF THE MEETING RECORD. TODAY, THE FOLLOWING PEOPLE SUBMITTED WRITTEN COMMENTS REGARDING THEIR REQUEST FOR THE PORT TO REDUCE THE NUMBER OF CRUISE SAILINGS FOR THE PORT TO LOBBY THE WASHINGTON STATE LEGISLATURE TO EXPAND THE MISSION OF WASHINGTON PORTS TO INCLUDE STEWARDSHIP TO SUPPORT THE PROPOSED US CLEAN SHIPPING ACT, TO REJECT FALSE SOLUTIONS, TO APPROACH DISCUSSIONS, GOALS, STUDIES, ETCETERA, RELATED TO THE CRUISE SECTOR IN AN HONEST AND UNBIASED WAY AND TO WORK IN COLLABORATION TO SUPPORT REGIONAL SOLUTIONS THAT COULD REDUCE HARM IMMEDIATELY. FROM MARGARET BERGER AND GABBY CONNORS THE FOLLOWING PEOPLE ASKED THE COMMISSION TO PAY CLOSE ATTENTION TO THE PUBLIC YOUTH TESTIMONY AT THE AUGUST 13 COMMISSION MEETING AND NOTED THAT THE COMMISSION'S RESPONSE COULD MAKE A BIG DIFFERENCE IN THEIR LIVES, PROTECT THEIR FUTURE, AND THAT THE PORT CAN CURTAIL CRUISE SAILINGS TO HELP SAVE AIR, WATER AND MARINE LIFE. THIS IS FROM PEGGY PRINCE, ANN PROKER AND RICHARD LEE. THE FOLLOWING PERSON STATED THAT TOURISM SHOULD NOT BE PRIORITIZED OVER LIFE AND ASKED THE PORT TO REDUCE OR ELIMINATE CRUISE SHIP ACTIVITY IN SEATTLE. THIS IS FROM CARLA SALTER. THE FOLLOWING PERSON SUBMITTED COMMENTS OPPOSING CRUISE SHIP POLLUTION ON CLIMATE AND WATER STATED THAT MANY CRUISE WORKERS

ARE NOT PAID ENOUGH OR TREATED WELL IN APPLYING TO THAT CRUISE TOURIST CAN HARM THE COMMUNITIES THEY VISIT. THIS IS MARK SMITH. THE FOLLOWING PERSON STATED THAT CRUISE SHIPS SHOULD BE REGULATED MORE STRICTLY TO PROTECT WATERWAYS AND AIR QUALITY. COMMUNITIES AND WORKERS. FROM GORDON DOSS ADAMS AND MARS CABOT, VICKI COONS FROM THE ORGANIZATION FARE SAILINGS SUBMITTED WRITTEN COMMENTS EXPLAINING THE GROUP'S PURPOSE AND SCOPE AND SPOKE TO VICTORIA CRUISE SHIP'S TERMINAL'S WASTE TRANSFER FACILITY ADJACENT TO RESIDENTIAL NEIGHBORHOODS AND A CONCERN OF LOCAL RESIDENTS AND THE OFFLOADING OF SOLID AND LIQUID MATERIALS. ON THE LAST NIGHT OF SHIPS VISITS TO VICTORIA BEFORE RETURNING TO SEATTLE, STATING THAT WASTE VOLUMES OF VICTORIA APPEAR TO HAVE INCREASED SINCE 2019, VICKI POSES QUESTIONS TO THE PORT OF SEATTLE IN HER WRITING REGARDING CRUISE SHIPS ON THE ALASKA ITINERARY. THE FOLLOWING PERSON STATED THAT THE PORT NEEDS TO LIMIT THE NUMBER OF CRUISE SHIPS COMING TO SEATTLE IN AN EFFORT TO PROTECT THE CLIMATE. THIS IS FROM ANN MILLER AND JARED HOWE AND THE FOLLOWING PERSON WROTE REGARDING ENVIRONMENTAL DAMAGE CAUSED BY CRUISE SHIPS AND STATED THAT THE NUMBER OF SAILINGS SHOULD BE REDUCED UNTIL THEY NO LONGER FLU, AIR, WATER AND CLIMATE. THIS IS JASON LEE. JOE KUNSTLER ALSO SUBMITTED WRITTEN COMMENTS SUPPORTING AYE. SPOKEN COMMENTS HERE TODAY, AND THAT CONCLUDES THE WRITTEN COMMENTS RECEIVED TODAY, AND WE WILL REACH OUT TO MR. VAN DOT TO TRY TO GET AYE. WRITTEN COMMENTS, AND WE'LL POST THOSE ON THE RECORD AS WELL IF HE WISHES TO SUBMIT THEM. THANK YOU VERY MUCH. AND THAT'S CLARK HART. YOU'RE WELCOME. HEARING NO FURTHER PUBLIC TESTIMONY, WE'LL MOVE ON TO THE CONSENT AGENDA. ITEMS ON THE CONSENT AGENDA ARE CONSIDERED ROUTINE AND WILL BE ADOPTED BY ONE MOTION. ITEMS REMOVED FROM THE CONSENT AGENDA WILL BE CONSIDERED SEPARATELY IMMEDIATELY AFTER ADOPTION OF THE REMAINING CONSENT AGENDA

ITEMS AT THIS TIME, THE CHAIR  
WILL ENTERTAIN A MOTION TO  
APPROVE THE CONSENT AGENDA  
COVERING ITEMS EIGHT,  
ABCDEFGHI AND H.  
A. SO MOVE SECOND.  
THE MOTION HAS BEEN MADE BY  
COMMISSIONER CHO AND SECONDED BY  
COMMISSIONERS, ARE THERE ANY  
GENERAL COMMENTS REGARDING  
CONSENT AGENDA ITEMS?  
SEEING NONE, COMMISSIONERS  
PLEASE SAY AYE OR NAY WHEN YOUR  
NAME IS CALLED FOR APPROVAL OF  
THE CONSENT AGENDA. FOR APPROVAL  
OF CONSENT AGENDA BEGINNING WITH  
COMMISSIONER CHO. AYE. THANK YOU  
COMMISSIONER FELLEMAN. AYE,  
HASEGAWA. AYE, THANK YOU,  
COMMISSIONER MOHAMMED. AYE,  
THANK YOU. FOUR AYES REMAINS FOR  
THIS ITEM. THANK YOU VERY MUCH.  
THE MOTION PASSES. MOVING ON IN  
THE AGENDA. WE HAVE NO NEW  
BUSINESS ITEMS TODAY, SO WE'LL  
GO DIRECTLY TO THE PRESENTATIONS  
OF STAFF AND REPORTS. CLERK HART,  
PLEASE READ THE FIRST ITEM INTO  
THE RECORD. EXECUTIVE DIRECTOR  
METRUCK WILL THEN INTRODUCE.  
THANK YOU. THIS IS AGENDA ITEM  
ELEVEN, A DELEGATION OF  
RESPONSIBILITY AND AUTHORITY TO  
THE EXECUTIVE DIRECTOR. POLICY  
DIRECTIVE ONE YEAR REPORT.  
COMMISSIONERS, IN JANUARY 2023,  
YOU APPROVED AN INCREASED  
DELEGATION OF AUTHORITY AND  
RESPONSIBILITY FOR PROJECTS UP  
TO 2 MILLION. PRIOR TO THAT,  
THE MONETARY LIMITS IN THE  
POLICY DIRECTIVE HAD NOT BEEN  
SUBSTANTIALLY REVIEWED OR  
UPDATED SINCE 2009.  
THIS HAS ONLY BEEN MODIFIED ONCE  
IN THE PAST 26 YEARS. HOW THINGS  
ARE GOING SINCE PASSAGE OF THAT  
RESOLUTION LAST YEAR AND WHAT  
THE COMMISSION CAN LOOK FORWARD  
TO SEEING FROM OUR INTERNAL  
AUDIT PROCESS LATER THIS YEAR.  
THE PRESENTER THIS AFTERNOON IS  
KAREN GOON, DEPUTY EXECUTIVE  
DIRECTOR. KAREN GOOD AFTERNOON.  
GOOD AFTERNOON, COMMISSIONERS.  
EXECUTIVE DIRECTOR METRUCK. I'M  
GOING TO SPRINT THROUGH A FEW  
SLIDES HERE JUST TO GIVE YOU A  
GENERAL OVERTHROW. SOUNDS GREAT.  
HOW WE'VE DONE AFTER ONE YEAR  
INCREASING THE EXECUTIVE  
DIRECTOR'S AUTHORITY FROM  
300,000 TO 2 MILLION. NEXT



SLIDE, PLEASE. SO THIS IS A LITTLE BIT OF BACKGROUND OF HOW THE INCREASE IN DELEGATION CAME ABOUT AND SECTION THREE OF THE RESOLUTION SPECIFICALLY ASKED THAT WE COME BACK AFTER ONE YEAR. THE PROCESS WAS DEVELOPED FROM INPUT WITH VARIOUS MEMBERS OF THE PORT AND THE THE SOFTWARE PROGRAM WAS LAUNCHED IN MAY OF 2023. THE PRESENTATION TODAY WILL BE REVIEWING DATA FROM MAY OF 23RD AND MAY 24. BOTTOM LINE, UP FRONT, WE HAD 97 REQUESTS SUBMITTED. 85 OF THE 97 REQUESTS WERE BETWEEN 1.5 AND 1.9 MILLION. AND AT THAT SAME DURATION, THERE WERE 26 ITEMS RANGING FROM 2 MILLION TO 4.9, WHICH WERE INCLUDED ON THE CONSENT AGENDA DURING THAT SAME TIMEFRAME. NEXT SLIDE, PLEASE. THESE ARE THE TYPES OF ITEMS THAT ARE ELIGIBLE FOR THE ED DELEGATION PROCESS. I WON'T READ THEM ALL, BUT THAT GIVES YOU KIND OF AN OVERVIEW OF WHAT WE GENERALLY SEE OF THOSE 97 ITEMS THAT I REFERRED TO. NEXT SLIDE, PLEASE. ITEMS NOT ELIGIBLE FOR THE ED DELEGATION PROCESS, INCLUDING COMMISSION ITEMS OR ITEMS, EXCUSE ME, ITEMS THAT THE COMMISSION HAS EXPRESSED PRIOR. AND THIS IS ONE OF THE ITEMS THAT I LEAN HEAVILY ON CHIEF OF STAFF AARON PRITCHARD FOR LETTING ME KNOW WHETHER THERE'S A HISTORY OF COMMISSION INTEREST AND IF SO, IT GETS PULLED, THAT ITEM WILL GET PULLED OFF AND PUT ON CONSENT. THE OTHER ITEM NOT ELIGIBLE IS SURPLUS ITEMS OVER \$22,000 IN VALUE. THAT IS A RESOLUTION THAT'S ADOPTED AT THE END OF EVERY YEAR AUTHORIZING THE EXECUTIVE DIRECTOR A CERTAIN AMOUNT. AMOUNT TO BE ABLE TO SURPLUS. NEXT SLIDE, PLEASE. THIS IS AN OVERVIEW OF THE ED DELEGATION PROCESS. IT'S VERY TINY PRINT. I WON'T READ IT. IT DOES SAY IN THAT FOURTH BOX ABOUT HOW THE ED DELEGATION PROCESS INCLUDES A REVIEW BY THE CHIEF OF STAFF AND IN TERMS OF WHETHER OR NOT THE COMMISSION HAS EXPRESSED PRIOR INTEREST IN AN ITEM. I ALSO GET INPUT FROM FINANCE AND LEGAL AND AS WELL AS I PROVIDE A HEADS UP TO CPO IF THERE ARE ITEMS THAT ARE SUBSEQUENTLY GOING TO BE GOING

THROUGH A PROCUREMENT PROCESS.  
NEXT SLIDE, PLEASE. THIS IS AN  
OVERVIEW THAT SHOWS KIND OF A  
DIVISION BY CATEGORY OF THE  
TYPES OF THE REQUEST, AND THIS  
ONLY DEALS WITH THE 97 THAT CAME  
IN. NEXT SLIDE, PLEASE. THIS  
SHOWS YOU WHERE WE HAVE BEEN  
POSTING ON THE COMMISSION AGENDA  
ON THE FIRST MEETING OF THE  
MONTH, THE ITEMS THAT GO THROUGH  
THE ED DELEGATION PROCESS. THE  
MEMO TYPICALLY INDICATES THE  
NAME OF THE REQUEST AND THE  
AMOUNT OF THE REQUEST. NEXT  
SLIDE, PLEASE. THIS IS OUR WEB  
PAGE, OUR PUBLIC FACING WEBPAGE,  
WHERE MOST OF THE CPO ACTIVITY  
REGARDING CONTRACTS THAT ARE  
PUBLICLY COMPETITIVE, PROCURED  
CAN BE FOUND BY THE PUBLIC IF  
THEY'RE WANTING TO KNOW CONTRACT  
ACTIVITY. NEXT SLIDE, PLEASE.  
THESE ARE TWO BOXES OR TWO  
REPORTS THAT OUR BUSINESS  
INTELLIGENCE GROUP CAME UP WITH  
THAT SHOW THE COMMISSION AGENDA  
ACTIVITY IN 2022 AND 2023. I  
SHOWED THIS JUST TO KIND OF OPEN  
THE CONVERSATION AT A LATER DATE  
AS TO THE IMPACT OF THE ED  
DELEGATION PROCESS. AS YOU CAN  
SEE, THE CONSENT ITEMS DID GO  
DOWN, BUT THE OTHER ACTION AND  
BRIEFINGS DIDN'T REALLY CHANGE  
TOO MUCH. SO NEXT SLIDE,  
PLEASE. NEXT STEPS IS OUR  
INTERNAL AUDIT. WE'LL BE  
CONDUCTING A REVIEW IN THE  
FOURTH QUARTER OF THE PROCESS AS  
REQUIRED BY RESOLUTION 3810.  
WE'LL BE CONTINUING TO TRACK  
USER EXPERIENCE AND LOOKING FOR  
AN OPPORTUNITY TO CREATE  
EFFICIENCIES IN THE EXISTING  
PROCESS. NEXT SLIDE, PLEASE.  
THANK YOU. IF YOU HAVE ANY  
QUESTIONS, I'M HAPPY TO ANSWER  
ANY OTHER COMMENTS FROM STAFF  
CHIEF OF STAFF PRITCHARD, THANK  
YOU. AARON PRITCHARD, CHIEF OF  
STAFF FOR THE COMMISSION OFFICE  
I WANT TO, YOU KNOW, I WANT TO  
THANK THE EXECUTIVE OFFICE FOR  
THE PROCESS THAT THEY'VE SET UP  
AROUND THIS. ONE OF THE MOST  
IMPORTANT ASPECTS, I THINK, IS  
THOSE ITEMS THAT SORT OF FALL  
BETWEEN OUR PREVIOUS DELEGATION  
AND THE CURRENT DELEGATION, AND  
THAT'S WHERE ALL OF THOSE ITEMS  
COME UP. AND I GET AN EMAIL FROM  
OUR DEPUTY EXECUTIVE DIRECTOR

THAT SAYS, IS THIS SOMETHING THAT YOU THINK COMMISSIONER WOULD LIKE TO CONSIDER? 98% OF THOSE ARE NO RIGHT. THEY'RE TECHNICAL, THEY'RE OUT OF ORDINARY, AND COMMISSIONER IS NOT SPOKEN ON. BUT THOSE FEW ITEMS WHERE WE KNOW THAT THERE'S BEEN EITHER A POLICY OR AN ORDER OR EVEN JUST GENERAL INTEREST EXPRESSED ON THOSE ITEMS, WE SAID I'D EITHER ASK A FEW QUESTIONS TO CLARIFY, MAKE SURE I UNDERSTAND WHAT THOSE ITEMS ARE. SO I GET DIRECT ACCESS TO SUBJECT MATTER EXPERTS. AND I'VE GONE PRETTY DEEP AND GONE OVER DAYS AND WEEKS ASKING QUESTIONS TO ENSURE I UNDERSTOOD WHAT COMMISSION INTEREST MIGHT BE. BUT OVERALL, THAT PROCESS HAS WORKED VERY WELL. AND THERE'S BEEN A FEW ITEMS WE'VE ONLY BROUGHT TO LOOK AHEAD FOR CONSIDERATION BY THE COMMISSION PRESIDENT TO MAKE A DETERMINATION WHETHER THAT SHOULD COME FORWARD OR WHETHER IT SHOULD GO IN THE ED REMARKS. I THINK YOU'VE BOTH EXPERIENCED THAT IN LOOK AHEAD AS WELL AS COMMISSIONER MOHAMMED. AND THEN WE'VE HAD MAYBE A VERY FEW ITEMS THAT WE'VE ACTUALLY BROUGHT FORWARD FOR COMMISSION APPROVAL. AND SO OVERALL, I THINK IT HAS CREATED A NEW WORK STREAM. I GET EMAILS, YOU KNOW, EVERY OTHER DAY FROM THE DEPUTY EXECUTIVE DIRECTOR ASKING ABOUT THE, THESE ITEMS, BUT I THINK IT'S BEEN REALLY EFFECTIVE. AND I THINK BETWEEN THE EXECUTIVE WHO'S CRAFTED A VERY GOOD PROCESS FOR THIS AND THE FLOW THAT WAS DRAFTED BY MICHELLE HART IN THE CLERK'S OFFICE, WE'VE REACHED A REALLY GOOD SPOT. SO I JUST WANTED TO SAY THAT IN SUPPORT OF THIS EFFORT. GREAT. THANK YOU VERY MUCH, DEPUTY DIRECTOR GOON, FOR THE PRESENTATION. I'LL HAVE YOU STAY RIGHT THERE FOR A MOMENT AS I TURN TO MY COLLEAGUES TO SEE IF ANY OF THEM HAVE ANY QUESTIONS. COMMISSIONER FELLEMAN. YES. THANK YOU. YOU HAD THAT ONE SLIDE THAT LOOKED AT 22 VERSUS 23. COULD YOU PUT THAT BACK UP? YOU SAID THERE WAS NOT THAT MUCH DIFFERENCE. I MEAN, ALL THE

ITEMS WENT DOWN. RIGHT. I MEAN, CEREMONIAL IS OBVIOUSLY OUR OWN DOING, BUT ONE OF THE THINGS THAT I THOUGHT WOULD BE TWO OTHER PARAMETERS THAT I THINK WOULD BE INSIGHTFUL WOULD BE THE DURATION OF COMMISSION MEETINGS AS WELL AS THE, THE, YOU KNOW, SAVINGS OF STAFF TIME. THAT I BELIEVE THAT, YOU KNOW, I'M OF THE BELIEF THAT MOST OF THE THINGS THAT COME BEFORE US ARE, WE'RE NOT MISSING MUCH IS, I GUESS, MY POINT. I NEVER REALLY THOUGHT IT'S CRITICAL TO VOTE ON THINGS LIKE PATCHING THE HIGHWAY, THE RUNWAY OF, YOU KNOW, IT NEEDS TO GET PATCHED. THAT'S JUST A MAINTENANCE JOB, BUT EVEN IF IT'S EXPENSIVE. BUT ULTIMATELY, YOU KNOW, THE MOTIVATION I THOUGHT TO DO THIS WAS, YOU KNOW, IT WAS A CONSIDERABLE AMOUNT OF STAFF WORK TO PUT TOGETHER THESE PRESENTATIONS. SO, I MEAN, DO WE HAVE SOME SENSE OF, YOU KNOW, HOW MUCH THE LACK OF BRIEFINGS OR, YOU KNOW, 15 LESS BRIEFINGS? THAT'S NOT NOTHING. DO WE HAVE SOME SENSE OF THANK YOU SAVINGS. SORRY. THANK YOU FOR THAT QUESTION. COMMISSIONER. I CAN PROVIDE A DATA THAT SHOWS YOU THE DURATION OF THE MEETINGS BETWEEN 22 23. AND IT VARIES VERY LITTLE IN TERMS OF DURATION, BUT YOU MAKE AN EXCELLENT POINT IN TERMS OF. CLERK. CARD HAD LET ME KNOW THAT ONE OF THE PRIOR BRIEFINGS, IT WAS ESTIMATED THAT IT TAKES EIGHT WEEKS TO GET FROM REQUEST TO GO AHEAD AND GO ON COMMISSION AGENDA TO PASSAGE. WE CAN ASSUME THAT THE ED DELEGATION PROCESS ALLOWS FOR A SIGNIFICANT TIME SAVINGS ON THOSE PROJECTS. AND VERY OFTEN THE ED DELEGATION PROCESS IS THE LAST PART OF A SCHEDULING PROJECT SCHEDULING THAT HAS GONE ON FOR MONTHS. SO THEM BUSINESS LINES, LINES OF BUSINESS BEING ABLE TO GET ON WITH THEIR PROJECTS AND MOVE TO EITHER AMENDING THEIR CONTRACTS, GETTING THEIR SOFTWARE PURCHASED, OR PROCEEDING TO COMPETITIVE PROCUREMENT IS A SAVINGS. BUT IN TERMS OF US BEING ABLE TO PROVIDE YOU A DEFINITIVE ANSWER, I DON'T HAVE

THAT, BUT I CAN PROVIDE YOU WITH, WITH MEETING DURATIONS. THAT'S FINE. I JUST THOUGHT FOR YOUR OWN, AGAIN, I KNOW THAT THIS WAS PART OF THE MOTIVATION, BUT GETTING THE WORK DONE AND IT'S NOT CRITICAL POLICY ISSUES. I'M COMPLETELY IN SUPPORT OF THE INITIATIVE AND I APPRECIATE YOU TRACKING IT FOR US. THANK YOU.

ANY OTHER QUESTIONS?

COMMISSIONER FELLEMAN?

COMMISSIONER CHO. YEAH. I NEED THAT GRAPHIC BACK UP, PLEASE.

SO I, YOU KNOW, ACTUALLY, COMMISSIONER FELLEMAN TOUCHED UPON SOMETHING THAT HAD CROSSED MY MIND IS THAT, YOU KNOW, IT'S THE NUMBER OF CONSENT ITEMS THAT WENT FROM 184 TO 147. DOESN'T REALLY TELL ME ANYTHING. RIGHT. CONSENT IS ALL JUST VOTED ON AT ONCE. I THINK SIMILAR TO WHAT COMMISSIONER FELLEMAN WAS POINTING TO, THE REASON I SUPPORTED A HIGHER DELEGATION OF AUTHORITIES, BECAUSE I THOUGHT IT WOULD CREATE, IT WOULD ADD TO OUR EFFICIENCY AND AGILITY AS AN ORGANIZATION. BUT I DID NOT SEE ANY METRICS AROUND THAT. SO I THINK I EXPECT TO SEE HOW MUCH TIME WE'VE SAVED, HOW MUCH COST WE'VE SAVED. RIGHT. AND WHETHER OR NOT WE ARE MORE AGILE AS AN ORGANIZATION. RIGHT. BECAUSE WE'VE DONE THIS. RIGHT. THE NUMBER OF THINGS THAT COME TO US IS FAR LESS RELEVANT TO ME THAN HOW MUCH MORE EFFECTIVE WE ARE AS AN ORGANIZATION. AND SO I'D REALLY LIKE TO SEE THOSE NUMBERS AS SOON AS POSSIBLE. OKAY.

THAT'S IT. ANYTHING ELSE?

THANK YOU VERY MUCH FOR THE PRESENTATION. THANK YOU MUCH. APPRECIATE IT. COMMISSIONER MOHAMMED, WE'LL TURN TO YOU.

THERE'S A DELAY. I ALSO WANTED TO SAY THANK YOU FOR THIS PRESENTATION. I JUST QUICKLY WANTED TO ASK. I KNOW THAT AT SOME POINT WHEN WE WERE PASSING THIS, WE TALKED ABOUT SORT OF LIKE A PUBLIC DASHBOARD OR THIS INFORMATION BEING LIVING SOMEWHERE ONLINE. ASIDE FROM OUR COMMISSION PORTAL, IS THAT SOMETHING THAT IS CONTINUING TO DEVELOP? CAN SOMEONE SPEAK TO IT? SO THERE IS A PLACEHOLDER ON OUR COMMISSION AGENDAS FOR

APPROVALS OF ED DELEGATIONS AND IT HAS A MEMO WITH A CHART THAT SHOWS ALL OF THE ITEMS THAT WERE APPROVED THROUGH THE PROCESS DURING THE PRIOR MONTH. I ALSO SHOWED A SLIDE WHERE THE PUBLIC CAN GO AND LOOK AT ALL CONTRACTING ACTIVITY AND THAT PLACE ON OUR WEBPAGE SHOWS BOTH CURRENT CONTRACT ACTIVITY AS WELL AS FUTURE BID OPPORTUNITIES. SO THOSE ARE THE TWO WAYS THAT WE'RE COMMUNICATING TO THE PUBLIC AS TO WHAT WE'RE DOING IN THIS PROCESS.

THANK YOU, DEPUTY DIRECTOR GOON. THE OTHER QUESTION I HAVE IS DO WE KNOW IF THE PUBLIC HAS INQUIRED ABOUT THE DELEGATION OF AUTHORITY CHANGES OR ASKED ANY QUESTIONS REGARDING WHERE TO FIND THIS INFORMATION? NOT TO MY KNOWLEDGE, BUT WE CAN ASK THE PDR STAFF.

THANK YOU. THAT CONCLUDES MY QUESTIONS. THANK YOU.

ALL RIGHT. THANK YOU VERY MUCH. AND I THINK NOW WE'RE OKAY TO MOVE FORWARD IN OUR AGENDA. CLERK HART, PLEASE READ THE NEXT ITEM INTO THE RECORD. EXECUTIVE INTRODUCE (inaudible) . THANK YOU. THIS IS AGENDA ITEM ELEVEN B, THE FINANCIAL PERFORMANCE BRIEFING FOR THE SECOND QUARTER OF 2024.

COMMISSIONERS, I'M HAPPY TO REPORT THAT THE 2024 FINANCIAL PERFORMANCE RESULTS FOR THE FIRST HALF OF THE YEAR WERE STRONG. IN TWO SPECIFIC MEASUREMENTS, THE SEA PASSENGER VOLUME WAS 2.8% HIGHER COMPARED TO THE SAME PERIOD LAST YEAR. IT IS EXPECTED TO EXCEED THE 2019 PRE PANDEMIC LEVELS. AND ON THE CRUISE SIDE, WE EXPECT ANOTHER ROBUST YEAR FOR THE CRUISE BUSINESS, WITH PROJECTED 276 SAILINGS AND 1.7 MILLION IN REVENUE PASSENGERS. OVERALL, WE EXPECT STRONG FINANCIAL RESULTS FOR THE YEAR, WHICH SETS WHICH IS GOOD NEWS AS WE BUILD THE BUDGET FOR 2025. OF COURSE, WHILE OUR PERFORMANCE IS STRONG, I WANT TO REITERATE MY MESSAGE IN OUR PREVIOUS BUDGET DISCUSSIONS ABOUT THE NEED TO BE FISCALLY RESPONSIBLE IN OUR PLANS. ALTHOUGH WE HAVE BENEFITED GREATLY FROM THE

STRONG DEMAND ON TRAVEL AND TOURISM, THERE'S STILL SIGNIFICANT UNCERTAINTY ON THE HORIZON, FROM OUR ENVIRONMENTAL REMEDIATION EFFORTS TO NATIONAL ECONOMIC INTO GLOBAL GEOPOLITICAL RISKS AND TRADE AS WELL. SO WITH THAT, WE ALWAYS GOT TO KEEP THOSE IN MIND. SO WITH THAT, I'M GOING TO TURN IT OVER TO A NUMBER OF PRESENTERS, INCLUDING DAN THOMAS, CHIEF FINANCIAL OFFICER, MICHAEL TONG, DIRECTOR OF CORPORATE FINANCE KELLY ZUPPONT, DIRECTOR OF FINANCE OF MARITIME, MARITIME FINANCE AND BUDGET, AND HEIDI PAPACHAK, DIRECTOR OF AVIATION FINANCE AND BUDGET, SO THAT I'LL TURN AYE.. DAN. THANK COMMISSIONERS. I'LL KICK IT OFF WITH HEIDI AND THEN MICHAEL AND KELLY WILL ROTATE IN. WE ALSO WILL KEEP THIS VERY BRIEF IN THE INTEREST OF TIME. IT'S LARGELY A GOOD NEWS STORY AND YOU HAVE THE FULL PACKET OF INFORMATION WITH YOU, SO WE WILL TRY TO BE AS BRIEF AS POSSIBLE. AS STEVE MENTIONED, FINANCIAL PERFORMANCE HAS BEEN QUITE STRONG THROUGH THE FIRST SIX MONTHS OF THE YEAR, AS WELL AS WE HAVE EXPERIENCED ROBUST BUSINESS VOLUMES. OVERALL REVENUES QUICKER THE FIRST SLIDE PLEASE JUST VISIT SOME KEY HIGHLIGHTS. OVERALL REVENUES WERE \$9.1 MILLION ABOVE BUDGET YEAR TO DATE, REFLECTING STRENGTH PRETTY MUCH ACROSS THE BOARD IN NEARLY ALL REVENUE CATEGORIES, AND ARE PROJECTED TO EXCEED BUDGET BY \$24.4 MILLION, OR 2.4% ON A FULL YEAR BASIS. WE ARE KEEPING OUR EYE ON OPERATING EXPENSES YEAR TO DATE. THERE ARE NEARLY \$11 MILLION, OR 3.6% BELOW BUDGET, AND THAT'S LARGELY DUE TO TIMING, BUT WE'RE PROJECTING THAT EXPENSES WILL BE ABOUT \$6.3 MILLION, OR ABOUT 1% ABOVE BUDGET BY YEAR END, AND YOU'LL HEAR MORE ABOUT THAT IN THE PRESENTATION. BUT THE MAJOR REASONS FOR OUR EXPECTED REVENUE OUR EXPENSE VARIANCES ARE A COUPLE OF THINGS. ONE IS ACCELERATION OF THE PORT'S PAYMENT TO THE SEATTLE AQUARIUM THIS YEAR AS THEY ARE NEARING COMPLETION. WE'RE PAYING THEM MORE THAN WE HAD SCHEDULED.

WE'RE EXPERIENCING HIGHER THAN ANTICIPATED OUTSIDE LEGAL EXPENSES AND ALSO HIGHER THAN BUDGETED POLICE COSTS AS THEY'RE INCURRING MORE OVERTIME THAN THEY HAD BUDGETED. I DID WANT TO PUT IN A PLUG FOR THE LEGAL DEPARTMENT, HOWEVER, EVEN THOUGH THEY'RE EXPERIENCING HIGHER OUTSIDE LEGAL EXPENSES, THEY WANTED US TO POINT OUT THAT THEY HAVE SECURED OVER \$32 MILLION IN A VARIETY OF ENVIRONMENTAL RECOVERIES SO FAR THIS YEAR. SO GREAT, GREAT WORK ON BEHALF OF THE LEGAL DEPARTMENT. ON THE CAPITAL SIDE, WE'RE PRETTY PROJECTING TO SPEND 100% OF OUR BUDGET THIS YEAR. THAT'S REALLY GREAT NEWS, AND I'LL TURN IT OVER TO HEIDI TO TALK ABOUT THE AIRPORT. AND AGAIN, YOU'VE GOT THE FULL REPORT IN YOUR PACKET, HEIDI. YES. GOOD AFTERNOON, COMMISSIONERS AND EXECUTIVE DIRECTOR METRUCK. HEIDI POPATRAK, DIRECTOR OF AVIATION, FINANCE AND BUDGET. NEXT SLIDE, PLEASE. SO AS EXECUTIVE DIRECTOR MENTIONED, WITH OUR PASSENGER GROWTH AT THE AIRPORT, WE WILL BE SEEING GROWTH AT 2.8% HIGHER THAN WE DID IN THE PRIOR YEAR. BUT WHEN COMPARED TO 2019 ACTUALS FOR THE 2024 FORECAST, WE'RE GOING TO SEE IT'S GOING TO EXCEED THAT PASSENGER FORECAST OR PASSENGER LEVELS BY A LITTLE UNDER 1%. SO OVERALL, GOOD NEWS FOR 2024 YEAR END. AND JUST TO PUT IN A COUPLE NOTES ABOUT OUR BREAKING RECORDS, OVER THE WEEKEND, WE HAD ON SATURDAY, APPROXIMATELY 10,536 PASSENGERS COME THROUGH OUR INTERNATIONAL ARRIVALS FACILITY THROUGH CUSTOMS, WHICH IS ONE OF OUR BUSIEST RECORD ON DATE TO DATE. AND THEN ON SUNDAY, WE ALSO HAD APPROXIMATELY 75,407 OUTBOUND PASSENGERS GO THROUGH OUR SECURITY CHECKPOINTS WHICH IS SOMETHING THAT WE'RE REALLY PROUD OF AND SEEING THAT THE PASSENGER GROWTH IS STRONG. NEXT SLIDE, PLEASE. SO THIS SLIDE IS JUST A HIGH LEVEL OVERVIEW OF OUR REVENUES, O AND M EXPENSES, OUR KEY MEASURES AND CAPITAL SPENDING. AS YOU CAN SEE, OUR AERONAUTICAL REVENUES ARE SHOWING A HIGHER THAN BUDGET FORECAST DUE TO SOME OF THE



COMPONENTS THAT DAN JUST MENTIONED ARE LEGAL COSTS FOR AIRPORT MATTERS AS WELL AS POLICE COSTS. AND JUST A REMINDER THAT WITH OUR AERONAUTICAL REVENUES THAT IS BASED ON A COST RECOVERY MODEL. SO AS OUR OPERATING EXPENSES INCREASE, THEN WE HAVE TO CHARGE THAT INCREMENTAL INCREASE TO THE AIRLINES BASED ON A COST METHOD METHODOLOGY APPROVED BY THE FEDERAL AVIATION ADMINISTRATION IN THE SIGNATORY LEASE OPERATING AGREEMENT. NEXT SLIDE, PLEASE. OH, ACTUALLY, EXCUSE ME, GO BACK TO ONE SLIDE. I DIDN'T TALK ABOUT THE NON AERONAUTICAL REVENUES AND SO NON AERONAUTICAL REVENUES ARE VERY STRONG. THOSE ARE PUBLIC PARKING, GARAGE FEES AS WELL, CLUB AND LOUNGES, AND ALSO SOME OF OUR AIRPORT DINING RETAIL CUSTOMERS. OUR OPERATING EXPENSES ARE FORECAST TO BE HIGHER DUE TO THE LEGAL MATTERS AND ENVIRONMENTAL REMEDIATION LIABILITY. NEXT SLIDE, PLEASE. SO THIS IS A SNAPSHOT OF OUR YEAR END OR YEAR TO DATE FORECAST FOR OPERATING EXPENSES. AS YOU CAN SEE, WE ARE ROUGHLY UNDER BUDGET AT THIS POINT IN TIME, ABOUT 7.3 MILLION, PRIMARILY DUE TO DELAY IN OUR OUTSIDE SERVICES AND ALSO SOME HIGHER COSTS IN OUR UTILITY SUPPLIES. AND WE ARE ON TRACK FOR OUR SALARIES AND BENEFITS TO DATE. NEXT SLIDE, PLEASE. NEXT IS OUR OPERATING EXPENSES SUMMARY. BASED ON OUR FULL YEAR FORECAST, WE FORECAST OUR YEAR END EXPENSES TO BE APPROXIMATELY 1.8% OVER BUDGET, PRIMARILY DUE TO SOME OF OUR CENTRAL SERVICE COSTS ASSOCIATED WITH LEGAL MATTERS AND POLICE SERVICES. AND THOSE ARE THE KEY DRIVERS FOR THAT. NEXT SLIDE, PLEASE. AND AGAIN WITH AERONAUTICAL REVENUES. AS I MENTIONED EARLIER, WITH THIS BEING A COST RECOVERY METHODOLOGY, AS OUR OPERATING EXPENSES INCREASE, THEN WE NEED TO CHARGE THE AIRLINES FOR THOSE PARTICULAR INCREASES BASED ON THE TYPE OF FUNCTION IT IS. AS YOU CAN SEE THERE ON THE SLIDE. NEXT SLIDE, PLEASE. WITH OUR NON AERONAUTICAL REVENUES. AS I MENTIONED

EARLIER, THESE ARE THE VARIOUS REVENUE STREAMS ALL PERFORMING VERY STRONGLY. WE HAD ABOUT, WE ANTICIPATE ROUGHLY 20,000 MORE TRANSACTIONS TO COME IN FOR OUR PUBLIC PARKING. AND AS YOU CAN SEE, AN INCREASE ABOUT \$14.5 MILLION IN REVENUE FOR NON AERONAUTICAL REVENUES. NEXT SLIDE, PLEASE. SO WITH THIS SLIDE, JUST TO DRAW YOUR ATTENTION TO OUR DEBT SERVICE COVERAGE RATIO, THAT BOTTOM LINE, THAT BOTTOM ROW THERE. FOR THE 2024 BUDGET, WE HAVE A 1.88 TIMES DEBT SERVICE COVERAGE AND WITH OUR 2024 FORECAST WE'RE LOOKING AT 1.94 TIMES, WHICH IS VERY POSITIVE AND EXCEEDING OUR FINANCIAL METRUCK OF 1.40 TIMES DEBT SERVICE COVERAGE. NEXT SLIDE, PLEASE. THEN JUST A BRIEF OVERVIEW OF OUR AIRPORT DEVELOPMENT FUND BALANCE. WE CURRENTLY ARE TRACKING AT 17 MONTHS OF O AND M FOR YEAR END FOR 2024. WE HAVE A SLIGHT INCREASE OF SURPLUS, ABOUT 500,000 FOR 2024, BUT OVERALL ON TRACK TO MEET OUR FINANCIAL TARGET OF 18 MONTHS OF O AND M BY 2025. NEXT SLIDE, PLEASE. SO THEN, LOOKING AT OUR CAPITAL SPENDING FORECAST, THE FIRST BAR CHART THERE FOR 2024, Q TWO UPDATE. AS YOU CAN SEE, WE ARE AT 684 MILLION, AND WHEN WE LOOK AT THE 2024 BUDGET, WE HAD 682 MILLION. WE'RE MAKING SIGNIFICANT PROGRESS IN OUR SEA GATEWAY PROJECT, WHICH IS GOING TO SPEND. WE'RE GOING TO SPEND MORE THAN BUDGET ON THAT. BUT THEN, AS YOU CAN SEE IN THE TEXT TO THE RIGHT, THERE ARE SOME PROJECTS THAT ARE GOING TO BE DELAYED FOR A NUMBER OF REASONS, BUT OVERALL WE ARE SPENDING IN A PRETTY POSITIVE RATE. NEXT SLIDE, PLEASE. AND THAT CONCLUDES THE AVIATION DIVISION. I'LL PASS IT TO MY COLLEAGUE CALLIE SIPA. UNLESS THERE ARE QUESTIONS. YES, DOES ANYBODY WANT TO ASK ANY QUESTIONS ABOUT THIS PORTION AT THIS POINT? OKAY, WE CAN HOLD ON TO QUESTIONS FOR THE NEXT. GREAT. WE'LL MOVE ON TO THE SEAPORT. THANK YOU. GOOD AFTERNOON, COMMISSIONERS. AS YOU CAN SEE THIS, I'LL BE SPEAKING ON THE SEAPORT RIGHT

NOW. AND AS YOU CAN SEE IN THE UPPER RIGHT CORNER, THE NORTHWEST SEAPORT ALLIANCE HAD REALLY IMPROVED VOLUMES. 11.5% INCREASE IN CONTAINER VOLUMES AND REALLY STRONG CARGO VOLUMES. THAT CARGO WAS DRIVEN IN PART BY REALLY STRONG GRAIN VOLUMES. WHEN YOU LOOK IN THE LOWER RIGHT HAND CORNER, YOU CAN SEE A HUGE INCREASE YEAR TO DATE FROM LAST YEAR. THEIR GRAIN TERMINAL. OUR CREWS IS SEEING LESS CALLS IN 2023 THAN LESS CALLS THAN 2023. HOWEVER, THE VESSELS ARE LARGER AND WE'RE HAVING A HIGHER OCCUPANCY RATES ON THESE VESSELS. AND THE FINAL ONE AT SCHILCHEL BLAINE MARINA, YOU CAN SEE WE'VE HAD A RECORD OCCUPANCY SO FAR, YEAR TO DATE.

NEXT SLIDE, PLEASE.

OKAY. OPERATING INCOME ACROSS MARITIME EDD AND OUR STAKE IN THE NORTHWEST SEAPORT ALLIANCE JOINT VENTURE IS EXCEEDING BUDGET BY ALMOST 7 MILLION THE FIRST HALF OF THE YEAR. MOST OF IT'S DUE TO FIRST GRAIN CREWS MARINAS IN OUR LEASING PORTFOLIO HAVING REALLY STRONG FIRST HALF REVENUE NUMBERS. NUMBER TWO WOULD BE TIMING OF PROJECT SPEND AND ASSOCIATED INVOICING, PRIMARILY FOR MARITIME AND THE JOINT VENTURE. AND THREE, THERE'S 1 MILLION IN CRUISE OVER BILLING THAT WILL ACTUALLY REVERSE IN Q THREE. SO THE CRUISE NUMBERS ARE OVERSTATED BY ABOUT \$1 MILLION YEAR TO DATE, WHICH WILL REVERSE OUT IN THIRD QUARTER. WE ARE FORECASTING YEAR END OPERATING INCOME TO BE ABOUT IN LINE WITH BUDGET. NEXT SLIDE PLEASE.

NEXT ONE PLEASE. ALL RIGHT.

OKAY. HIGHLIGHTS FOR THE MARITIME DIVISION HERE. REVENUE IS HOLDING UP ACROSS ALL BUSINESS LINES. WE NEGOTIATED TWO MAJOR AGREEMENTS, BERTHING AGREEMENT WITH HOLLAND AMERICA AND OUR FIRST MAJOR SALE OF HABITAT CREDITS BASED ON THE RESTORATION WORK DONE AT TERMINAL 117. AND WE CONTINUE TO MAKE SIGNIFICANT PROGRESS ON OUR MAJOR CAPITAL INITIATIVES. NEXT SLIDE PLEASE.

REVENUE IS LOOKING STRONG THROUGH THE FIRST HALF OF THE YEAR. EXPENSES ARE UNDER BUDGET

PRIMARILY TIED TO THE TIMING OF SMALL WORKS PROJECTS WHICH HAVE PICKED UP STEAM AND CONSULTING COSTS. ALSO, THERE WAS ABOUT 80,000 PER MONTH IN THE BUDGET BETWEEN MARITIME AND ECONOMIC DEVELOPMENT DIVISION FOR EQUITY INCREASES TIED TO THE NEW COMP MODEL. IT'S LOOKING LIKE THE ACTUAL EXPENSES FOR THOSE WON'T AYE. UNTIL QUARTER FOUR AND CAPITAL SPENDING IS CURRENTLY FORECASTED AT ABOUT 108% OF BUDGET. NEXT SLIDE PLEASE. THE STORMWATER UTILITY IS TRACKING THE BUDGET. THE FIRST HALF UNDERSPEND AND MAINTENANCE WILL LIKELY BE CAUGHT UP BY YEAR END. WE HAVE A \$5.1 MILLION RESERVE BALANCE, WHICH IS ABOUT 1.3 TIMES OUR TARGET BALANCE AND WE'LL BE COMING BACK TO YOU IN I BELIEVE OCTOBER LOOKING AT INCORPORATING THIS INFORMATION FOR WHAT RATE INCREASES WILL BE IN OCTOBER. NEXT SLIDE PLEASE. AS MENTIONED EARLIER, RELATED TO BUDGET THERE WAS A STRONG NON CONTAINER CARGO REVENUE AND LOWER CONTAINER AND RELATED REVENUES. THE TIMING OF OUR EXPENSE PROJECTS IS DRIVING THE OPERATING EXPENSES LOWER THAN BUDGET. THIS IS SOMEWHAT TYPICAL FOR THE NORTHWEST SEAPORT ALLIANCE AS IT OVER BUDGETS FOR A LOT OF THESE SMALL WORKS PROJECTS. NEXT SLIDE PLEASE. THIS SLIDE IS THE IS OUR THE JOINT VENTURE WHICH IS OUR STAKE IN THE NORTHWEST SEAPORT ALLIANCE, ALONG WITH SOME COSTS THAT ARE TIED TO THOSE PROPERTIES THAT DON'T NECESSARILY GET APPLIED TO THEM. WE'VE GOT LOWER TENANT REIMBURSEMENT IS OFFSET BY A LITTLE BETTER REVENUE FROM CARGO AND AUTOS AT THE PORT OF SEATTLE LEASE SECTION OF TERMINAL 46. AND THE OTHER ONE IS IF YOU LOOK DOWN BELOW THE EXPENSE, THE ONE TIME EXPENSE OF \$757,000 OR REMEDIATION EFFORT WAS RELATED TO DEEPENING AT TERMINAL FIVE. GO TO THE NEXT SLIDE PLEASE. TALK ABOUT THE ECONOMIC DEVELOPMENT DIVISION RIGHT NOW. ONE MORE SLIDE. REVENUE IS ON TRACK WITH ALL THE FACILITIES AND THE PARKING GARAGE, BUT CONFERENCE AND EVENT CENTERS

HAVE BEEN A CHALLENGE. END OF JUNE, COLUMBIA HOSPITALITY FORECASTED 2024 REVENUE TO BE ABOUT \$4 MILLION BELOW BUDGET. THEIR LATEST FORECAST IMPROVED BY ABOUT A HALF A MILLION DOLLARS. PLEASE NOTE THAT THERE'S TYPICALLY ABOUT \$70 TO \$0.80 ON THE DOLLAR OF COST SAVINGS FOR EVERY DOLLAR REVENUE AT OUR CONFERENCE AND EVENT CENTERS, WHICH IS WHY THERE IS A \$2.9 MILLION FORECAST. UNDERSPEND IN BUDGET VERSUS BUDGET. NEXT SLIDE, PLEASE. ON THIS SLIDE, YOU CAN SEE EDD HAS ACHIEVED A HIGHER OPERATING INCOME THAN BUDGET. THIS IS DUE TO COST SAVINGS FROM THE LOWER CONFERENCE AND EVENT CENTER VOLUMES MENTIONED EARLIER AND GENERAL UNDERSPEND IN THE FIRST HALF. THERE ARE FURTHER DETAILS ON THIS IN THE APPENDIX. AND THAT DOES IT FOR SEAPORT, UNLESS THERE'S ANY QUESTIONS. ANY QUESTIONS FOR KELLY? KELLY, THE SEAPORT ALLIANCE NUMBERS ARE AGGREGATE NUMBERS OR JUST OUR PORTION IN TERMS OF DISTRIBUTABLE CASH AND REVENUE? JUST OUR PORTION OF IT HAS. YEAH, OUR 50% OF. OKAY, THE NUMBERS SEEM LOW, SO I WAS ALMOST GOT TO. YEAH. COMMISSIONER FELLEMAN OR COMMISSION. GO AHEAD. COMMISSIONER FELLEMAN, QUESTION. YEAH, THANK YOU. I'M ALWAYS KIND OF SURPRISED. EDD ALWAYS SHOWS, LIKE, NEGATIVES. AND FOR OPERATING INCOME AT EDD, DOES IT, WE GIVE GRANTS AND THINGS LIKE THAT. IT'S OBVIOUSLY OPPOSITE OF INCOME. I'M JUST WONDERING, IS THERE SOME WAY TO, LIKE, I DON'T KNOW IF I SAW, YOU KNOW, JUST LIKE THE LEASES, YOU KNOW, THINGS BROKEN OUT THAT ARE BY DEFINITION, YOU KNOW, REVENUE GENERATORS. SO WE CAN TRACK, YOU KNOW, HOW WELL OUR OCCUPANCY RATES AND THINGS LIKE THAT ARE VERSUS THESE EXPENSES THAT ARE INCURRED. WE DO. WE TRY AND BREAK OUT THE PORTFOLIO MANAGEMENT IN THE APPENDIX. YEAH. THERE IS THINGS IN THE OVERALL BUDGET, LIKE TOURISM DOLLARS THAT ARE OBVIOUSLY REDUCE THE PROFIT LOSS STATEMENT WITHOUT REALLY GENERATING ANY REVENUE. BUT WE

CAN DO THAT. AND I CAN GET BACK TO YOU MAYBE WITH SOMETHING AND SEND IT OUT TO YOU GUYS WITH A FURTHER BREAKDOWN ON THAT, IF YOU LIKE. IT'S JUST FUNNY, THE WHOLE TITLE OF THE DEPARTMENT, ECONOMIC DEVELOPMENT, IS SORT OF LIKE THE DEFINITION OF PORT. AND THEN TO HAVE THAT BE CONSISTENTLY A NEGATIVE NUMBER WHEN OUR OVERALL FINANCIAL PERFORMANCE IS GOOD, IT JUST DOESN'T SEEM TO BE REPRESENTATIVE OF THOSE ASPECTS OF THE DEPARTMENT THAT ARE INTENDED TO MAKE MONEY. YEAH, IT'S JUST HOW IT WAS DIVIDED OUT. MOST OF OUR HIGHER REVENUE GENERATING BUSINESSES FELL WHEN WE SPLIT THIS UP. BACK AT THE FORMATION OF THE ALLIANCE, MOST OF THOSE BUSINESSES FELL INTO THE SEAPORT OR INTO THE MARITIME DIVISION, THE ONES THAT ACTUALLY MADE MONEY. AND THE CONFERENCE AND EVENT CENTER. AND SOME OF THEM THAT ARE LESSER GENERATE LESS INCOME, MORE BENEFITS, MAYBE ARE IN THE ECONOMIC DEVELOPMENT DIVISION. RIGHT. I MEAN, I'M JUST REALLY LOOKING FOR THE TRENDS RATHER THAN THE ABSOLUTES, JUST TO GET A SENSE OF, YOU KNOW, HOW OUR PROPERTIES ARE PERFORMING. BUT THE OTHER THING IS. SO YOU SAID THAT THAT 345% INCREASE IN EXPENSE IN ENVIRONMENTAL WAS PRIMARILY DUE TO THE DREDGING OF T FIVE. YES. YEAH. THAT WAS A REMEDIATION FROM SOME OF THERE'S SOME DIRTY SOILS WHEN WE DREDGED T FIVE OUT THERE. SO THAT'S LIKE, MOSTLY LIKE AN UPLAND DISPOSAL KIND OF A THING, I WOULD IMAGINE. BUT THEN ON THE HAPPY SIDE OF THE ENVIRONMENTAL BUDGET IS THE SIGNIFICANT AMOUNT OF MONEY WE GOT FOR THE HABITAT CREDITS, WHICH I BELIEVE WE SOLD TO LOCKHEED. I'M JUST WONDERING WHETHER THOSE REVENUES ARE PUT BACK INTO THE HABITAT CREATION BUDGET WHILE WE HAVE SITES THAT ARE IN OUR SITE, SHALL WE SAY, FOR GENERATING MORE CREDITS, ARE WE USING THOSE MONIES THAT WE'RE SECURING AND SELLING CREDITS TO GO AND GENERATE MORE? DOES THAT JUST GO INTO THE GENERAL FUND? YEAH, WE'RE STILL WORKING ON A RECOMMENDATION ON

HOW TO HANDLE THAT. WE'LL BE TALKING MORE WITH YOU PROBABLY IN THE FALL DURING OUR BUDGET AND PLAN OF FINANCE. OKAY. YOU KNOW, IT JUST SEEMS TO ME THAT, YOU KNOW, WHILE THERE ARE PROJECTS WHERE THAT COULD GENERATE MORE MONEY, WE SHOULD BE MAKING SURE THERE IS SOME MONEY TO DO THE DEVELOPMENT. ABSOLUTELY. ALL RIGHT, WELL, THANK YOU, EXECUTIVE DIRECTOR METRUCK, THEN COMMISSIONER CHO. THANK YOU, VICE PRESIDENT HASEGAWA. I THINK WE'LL JUST. THANK YOU, COMMISSIONER FELLEMAN. WE WILL TAKE A LOOK AT THAT, AND WE CAN BRING THAT UP FROM THE APPENDIX AND FUTURE REPORTS TO KIND OF REFLECT THAT. THOSE. EXACTLY THE POINT YOU WERE TALKING ABOUT, THOSE BRINGING THAT INFORMATION FORWARD. THE CHALLENGE HAS ALWAYS BEEN IT'S AN AMALGAM OF SOME BUSINESS GENERATING REVENUE. GENERATING BUSINESSES. BUT THEN A LOT OF THESE MORE WHAT I WOULD. NONPROFIT ACTIVITIES, ENVIRONMENTAL GRANT ARE ECONOMIC DEVELOPMENT GRANTS, TOURISM GRANTS AND THINGS LIKE THAT, MANY OF WHICH ARE FUNDED BY THE TAX LEVY, BY THE WAY. SO, YEAH, WE'LL TRY LOOK AT A WAY TO DISPLAY THAT GOING FORWARD. NUMBER. THEY'RE JUST SUBSTANTIVELY DIFFERENT THINGS. AND SO IT'S A UNIQUE. IT'S A UNIQUE KIND OF AN ARRANGEMENT, BUT IT IS ECONOMIC DEVELOPMENT. IT'S JUST FOR OTHER FOLKS. RIGHT. EXACTLY. OKAY, COMMISSIONER CHUCK. IT'S NOT JUST OTHER FOLKS. IT'S FOR US, TOO. WHEN YOU SPEND MONEY ON TOURISM, IT HELPS OUR CRUISE VOLUMES AS WELL. I THINK PART OF A PROBLEM IS THE MONEY THAT WE VEST THROUGH EDD DOES NOT COME BACK IN THE FORM OF REVENUE FOR EDD. RIGHT. IT COMES BACK IN THE FORM OF REVENUE AT THE AIRPORT OR THROUGH CRUISE OR WHAT HAVE YOU. AND SO THE EDD CONVERSATION HAS ALWAYS CONFOUNDED ME AS WELL, BECAUSE WE DON'T TALK ABOUT. WE DON'T TALK ABOUT OEDI IN THE SAME WAY I HAVE NO IDEA WHO MANAGES THE SOUTH KING COUNTY FUND. WE DON'T SAY OEDI LOSES X AMOUNT OF DOLLARS, BUT THAT'S HOW

CHARACTER. AND SO I THINK THERE'S. WE HAVE A FRAMING ISSUE. RIGHT. I AGREE WITH COMMISSIONER FELLEMAN. I WOULD LIKE TO KNOW IF OUR REAL ESTATE PROPERTIES ARE, YOU KNOW, CASH FLOW POSITIVE AND OR PERFORMING. BUT THAT. BUT THE MONEY WE GIVE OUT IN TOURISM GRANTS, ACTUAL ECONOMIC DEVELOPMENT GRANTS, SHOULD NOT COUNT AGAINST HOW OUR REAL ESTATE PROPERTIES ARE DOING. RIGHT. AND SO I THINK WE JUST NEED TO FIGURE OUT A WAY TO BETTER FRAME IT OR STRUCTURE IT SO THAT THE NARRATIVE ISN'T THAT THE EDD DEPARTMENT ALWAYS LOSES MONEY. WE'LL TAKE A LOOK AT THAT. SO YOU GUYS DO WHAT YOU NEED TO DO ON THE ACCOUNTING SIDE OF THINGS. RIGHT. FOR YOUR REPORTING. BUT I THINK GOING FORWARD FOR US, IF WE COULD PARSE IT OUT, I THINK YOU LIKE GREATER TRANSPARENCY AROUND THOSE DIFFERENT COMPONENTS. CORRECT? I CAN FRAME IT THAT WAY. DURING OUR BUDGET PRESENTATION THAT WE HAVE. I'LL MAKE SURE. DON'T GO ANYWHERE YET. COMMISSIONER MOHAMMED, NO QUESTIONS AT THIS TIME. THANK YOU. OKAY. THANK YOU FOR YOUR PRESENTATION. IS THERE ANOTHER? YEP, YEP. ONE MORE. ONE MORE MICROPHONE. GREAT. ON THE CENTRAL SERVICES AND THE PORT WIDE ROLL UP. WELCOME TO THE FRONT. ALL RIGHT, THANK YOU. GOOD AFTERNOON, COMMISSIONER FOR CENTRAL SERVICES. ON THE LEFT IS A FINANCIAL SUMMARY DAN MENTIONED ABOUT THE CORE CENTRAL SERVICES, THE 6.02 MILLION OVER BUDGET THAT WE FORECAST FOR THE REST OF THE YEAR, MAINLY DUE TO TWO ITEMS. ONE IS THE EARLIER PAYMENT TO THE SEATTLE AQUARIUM. THE SECOND ONE IS THE LEGAL, OUTSIDE LEGAL EXPENSES. AND THEN ALSO THE POLICE DEPARTMENT'S 2.2 MILLION. THAT'S MAINLY DUE TO MORE OVERTIME AND SUPPORT FOR THE OPERATING DIVISIONS. THE GOOD NEWS IS THE ENGINEERING PCS, YOU ARE SEEING A PRETTY FAVORABLE BUDGET VARIANCE FOR THE YEAR. SO OVERALL WE EXPECT ABOUT 5 MILLION UNFAVORABLE BUDGET VARIANTS FOR THE YEAR. AND THEN ON THE CAPITAL SPENDING WE EXPECT TO SPEND ABOUT 13.4 MILLION, WHICH IS ABOVE 5.6



MILLION LESS THAN THE BUDGET.  
AND THEN ON THE RIGHT HAND SIDE  
IS A FEW BUSINESS HIGHLIGHTS.  
OUR EXECUTIVE DIRECTOR MENTIONED  
ABOUT THE NEW SERVICES FOR THE  
AIRPORT. AND THEN ON THE  
MARITIME SIDE, WE DID CELEBRATE  
THE INAUGURAL CALL FOR THE  
CELEBRITY EDGE CRUISE SHIP. SO  
THAT'S GOOD NEWS TO THE CRUISE  
BUSINESS HERE. THE LAST THING I  
WANT TO POINT OUT AT THIS BULLET  
POINT IS THE SHOUT OUT TO THE  
ACCOUNTING DEPARTMENT. SHOUT OUT  
TO THE ACCOUNTING DEPARTMENT FOR  
THE ULTRA CLEAN EXTERNAL AUDIT.  
AND AGAIN, YOU CAN SEE A LITTLE  
BIT MORE BUSINESS HIGHLIGHT FROM  
THE BITUM REPORT IN YOUR  
PACKAGE. NEXT SLIDE, PLEASE.  
AND HERE YOU CAN SEE THE YEAR TO  
DATE OPERATING EXPENSE NUMBER.  
OVERALL WE ARE 330,000 OR  
0.4% FAVORABLE YEAR TO DATE.  
AND ON THE RIGHT HAND SIDE YOU  
CAN SEE THE DETAIL BY SOME OF  
THE MAJOR ACCOUNTS HERE. SO I  
WON'T GO INTO DETAIL. THE COUPLE  
POINT TO MAKE HERE IS THE DEBT  
PAYROLLS A LITTLE BIT OVER  
BUDGET FOR THE FIRST HALF OF THE  
YEAR. AND THEN THE PROMOTIONAL  
EXPENSES IS BECAUSE OF THE  
SEATTLE EQUILIBRIUM PAYMENT.  
AND THEN THE OUTSIDE LEGAL  
EXPENSES THAT SHOW UP IN THE  
OUTSIDE SERVICES THERE. EVEN  
THOUGH WE SPEND MORE ON THE  
OUTSIDE LEGAL, BUT THEY'RE STILL  
PARTLY BECAUSE THE TIMING OF THE  
OTHER OUTSIDE SERVICES ITEMS.  
SO WE ARE SEEING A LITTLE BIT  
BELOW BUDGET AT THIS POINT AS  
WELL. NEXT SLIDE, PLEASE.  
AND THEN HERE IS THE OVERALL  
TREND. YOU KNOW, FOR THE, YOU  
KNOW, FOR THE PAST FEW YEARS,  
YOU CAN SEE SOME INCREASE IN  
BOTH THE CORE SERVICES AND THEN  
FOR THE POLICE DEPARTMENT AS  
WELL. AND THEN YOU CAN SEE THE  
EXPENDITURE ON THE RIGHT HAND  
SIDE. I WON'T GO INTO MUCH  
DETAIL FOR BOTH THE YEAR TO DAY  
EXPLANATION AS WELL AS THE  
COMPARED TO THE SAME PERIOD LAST  
YEAR, ACTUAL TO ACTUAL  
COMPARISONS HERE. SO NEXT SLIDE  
PLEASE. SO MOVING ON TO PORT  
WIDE. NEXT SLIDE PLEASE.  
YOU CAN SEE THE DETAIL HERE BY  
OUR NAUTICAL REVENUE AND THEN  
THE AIRPORT, AIRPORT NON

AIRPORT REVENUES AND SOME OF THE TRENDS AS WELL. HEIDI AND KELLY ALREADY MENTIONED THE REVENUE SIDE OF IT. AND THEN ON THE EXPENSES PORT WIDE, YOU CAN SEE SOME INCREASE HERE, MAINLY DUE TO PAYROLL OVER THE YEARS. AND THEN SOME OF THE COMPANY PROGRAM THAT WE'VE BEEN ADDING TO THE BUDGET AND ACTUAL TO SUPPORT THE COMMUNITIES. SO OVERALL OPERATING REVENUE, 9.1 MILLION ABOVE BUDGET. AND THEN THE EXPENSES, 10.9 MILLION BELOW BUDGET. SO OVERALL THE NET OPERATING INCOME BEFORE DEPRECIATION WAS A LITTLE BIT OVER 20 MILLION ABOVE BUDGET. SO PRETTY GOOD NEWS, STRONG FINANCE. SO YOU TODAY. NEXT SLIDE, PLEASE. AND THEN HERE'S THE EM FORECAST FOR PORT Y. I JUST WANT TO POINT OUT A COUPLE OF NUMBERS HERE. YOU KNOW, TOWARDS THE SECOND BUCKET COLUMN THERE FOR THE FORECAST WAS BUDGET. YOU KNOW, ON THE TOTAL OPERATING REVENUE SIDE, 24.4 MILLION MILLION OR 2.4 MILLION. EXCUSE ME, 2.4% OVER BUDGET. AND THEN THE NOI BEFORE DEPRECIATION, 18 MILLION OR 4.5% UP OUR BUDGET. AND THEN IF YOU LOOK AT THE LAST COLUMN THERE, COMPARED TO ACTUAL 2023 ACTUAL, WE ARE ALSO SEEING 11.6 MILLION OR 2.8% ABOUT THE 2023 ACTUAL. SO IT'S PRETTY STRONG FINANCIAL FOR THE YEAR AS WELL. AND NEXT SLIDE, PLEASE. AND THIS IS A KIND OF OVERALL ROLL UP FOR THE CAPITAL SPENDING FOR THE FORECAST. AND THAT WILL BE THE FIRST YEAR THAT WE. IF EVERYTHING GO AS PLANNED, THEN WE'LL EXPECT TO SPEND MORE THAN WHAT WE BUDGETED. SO USUALLY IN THE PAST WE SPENT ABOUT 70 SOMETHING, 80% THE MOST COMPARED TO THE BUDGET. SO THAT'S, YOU KNOW, PRETTY STRONG, YOU KNOW, IN TERMS OF THE CAPITAL SPENDING SUPPORT FOR THE YEARS. THAT'S ALL FOR THAT. POWERPOINT WOULD LIKE TO ASK, OVERALL FORECASTING, STRONG PERFORMANCE FOR THE YEAR. SO GOOD. GOOD NEWS STORY, COMMISSIONER CHO. THE 20.1 MILLION NOI IS YEAR TO DATE. RIGHT. NOT FORECASTED FOR THE YEAR. THAT'S RIGHT. YEAH. 24.4%.

20.1. YEAH. YEAH.  
THAT'S A FORECAST FOR THE YEAR.  
OH, FOR THE YEAR. SO IT'S NOT  
YOUR TO DATE. RIGHT. OKAY.  
THANK YOU FOR THE CLARIFICATION,  
COMMISSIONER FELLEMAN. YEAH.  
THANK YOU VERY MUCH. AND IT'S  
ALWAYS GOOD TO SEE THAT STRONG  
FINANCIAL PERFORMANCE. I FOUND  
IT. DID I MISS SOMETHING? BUT IN  
ONE OF THE EARLIER SLIDES, WE  
WERE TALKING ABOUT THE OPERATING  
EXPENSES BEING FAVORABLE, BUT IT  
MEANT THAT WE HAD MORE OPERATING  
EXPENSE THAN WE HAD PREVIOUS  
YEAR. BUT IT WAS SORT OF  
CHARACTERIZED BECAUSE IT WAS  
MORE, IT WAS FAVORABLE. DID I  
MISREAD THAT? I THINK WE'RE  
TALKING ABOUT WHEN WE SAY  
FAVORABLE, UNDERSPENT. YEAR TO  
DATE, WE'VE BEEN SPENDING LESS  
THAN BUDGETED. THAT'S, WE  
SOMETIMES USE THE TERM  
FAVORABLE, AND WE'VE ACTUALLY  
BEEN TRYING TO CHANGE THAT  
TERMINOLOGY. SO MY APOLOGIES.  
WE SHOULD BE SAYING UNDERSPENT  
BECAUSE SOMETIMES IT MEANS  
YOU'RE NOT ACCOMPLISHING WHAT  
YOU MEAN TO BE ACCOMPLISHING.  
SO MY APOLOGIES. WE'RE TRYING TO  
CHANGE THAT NOMENCLATURE. SO WE  
SHOULD BE SAYING UNDERSPENT. WE  
ARE UNDERSPENT ON EXPENSES YEAR  
TO DATE. WE ARE FORECASTING TO  
BE SLIGHTLY OVERSPENT BY YEAR  
END ON EXPENSES. THAT'S THE PART  
I GOT. OKAY. THANK YOU FOR THAT  
CLARIFICATION. BUT ALSO,  
WE KNOW WITH THE CAPITAL BUDGET  
THAT THE CAPITAL EXPENSES, THAT  
IT'S SOMEWHAT CYCLIC. WHEN YOU  
GET SOME THINGS DONE SOME YEARS  
AND NOT THE OTHER YEARS, IS  
THERE SOMETHING OTHER THAN JUST  
FINALLY THE COINCIDENCE,  
TIMING, WORKING FOR US AND  
SPENDING OUR BUDGET FOR CAPITAL?  
OR HAS THERE BEEN ANYTHING DONE  
THAT CAN HELP ACCOUNT FOR THIS  
GOOD PERFORMANCE? WELL, I THINK,  
AS SOME OF THE SLIDES SHOWED,  
SOME PROJECTS HAVE ACTUALLY BEEN  
ACCELERATING. I THINK THE NORTH,  
THE GATEWAY PROJECT FOR ALASKA,  
I THINK, HAS BEEN SPENDING MORE  
THAN WE HAD FORECAST FOR THE  
YEAR. SO SOME OF THEM ARE JUST  
MOVING FORWARD ON THE FASTER  
PACE. YOU KNOW, IF I CAN ADD TO  
THAT, DEPENDING ON THE DIFFERENT  
PHASES OF THE PROJECTS, THEY

MOVE A LOT QUICKER THAN THAT.  
AND AGAIN, I JUST HAVE TO  
REFLECT ON ONE THING, THAT  
THAT'S ONLY ONE METRUCK THAT WE  
USE TO LOOK AT PROJECTS IS THE,  
YOU KNOW, CAPITAL EXPENDITURE  
AND THAT. BUT OF COURSE, BUT AS  
YOU LEARN, MOVE INTO DIFFERENT  
PHASES OF THE PROJECTS WE'VE  
BEEN DOING, IT'S THE PLANNING.  
PLANNING. THEN IT'S ON THE  
EXECUTION PHASE. THE  
EXPENDITURES ARE SOMETIMES MOVED  
AHEAD QUICKER. YES. YEAH,  
I'VE CERTAINLY. IT'S JUST GOOD  
TO SEE WHERE WE'RE SPENDING ON  
BUDGET THAT. AND I JUST ASSUME  
THAT SOME OF IT WAS JUST THE  
COINCIDENCE OF WHAT PROJECTS ARE  
WHERE. AND THEN FINALLY, JUST  
FOR CLARIFICATION, FOR PUBLIC  
UNDERSTANDING THAT WITH THE  
SEATTLE AQUARIUM ADDITIONAL  
EXPENSE, WE COMMITTED TO A  
MILLION DOLLARS A YEAR FOR FIVE  
YEARS. BUT THAT WAS A MINIMUM.  
AND THAT IT WAS. IT WAS NOT LIKE  
WE HAD TO DO THIS, BUT IT WAS  
THE EXECUTIVE'S DECISION.  
BECAUSE THE AQUARIUM WAS SORT OF  
IN NEED. BUT IT WASN'T. WE  
WEREN'T OBLIGATED TO DO THIS.  
AND JUST SO IT WASN'T LIKE SOME  
NEW EXPENSE. IT WAS JUST AN  
EXPENSE YOU CHOSE TO PAY  
FORWARD, RIGHT? THAT'S EXACTLY  
CORRECT. IT'S EXACTLY CORRECT,  
COMMISSIONER. WE CHOSE TO DO  
THAT EARLIER THAN KNOWING  
EARLIER. BUT IT WILL GET THE  
SAVINGS IN THE OUT YEARS OF  
THOSE PAYMENTS. THAT'S CORRECT.  
THANK YOU,  
COMMISSIONER MOHAMMED.  
NO, THANK YOU FOR THE  
PRESENTATION. NO QUESTIONS. AND  
I'D ALSO LIKE TO THANK YOU FOR  
THE PRESENTATION. THANK YOU.  
APPRECIATE THE INFORMATION.  
ALL RIGHT, THAT NOW BRINGS US TO  
CLOSING COMMENTS OR MOTIONS  
RELATING TO COMMITTEE REFERRALS  
FROM COMMISSIONERS. DO I HAVE  
ANYTHING FOR MY COLLEAGUES?  
COMMISSIONER CHO? YEAH. I JUST  
WANTED TO WISH A HAPPY BIRTHDAY  
TO OUR VERY OWN PRESTON TUCKER  
AND MICHELLE HART. THAT IS WHY  
MICHELLE IS NOT HERE TODAY. I  
THINK PRESTON'S BIRTHDAY WAS  
YESTERDAY. SO HAPPY BIRTHDAY TO  
BOTH OF YOU, TOO. HAPPY BIRTHDAY  
TO THEM. ANYBODY ELSE?

OKAY. HEARING NO FURTHER  
COMMENTS. COMMISSIONER FELLEMAN?  
YES, I WOULD JUST LIKE TO NOTE  
THAT AT TODAY'S. THIS EVENING'S  
SEATAC CITY COUNCIL MEETING,  
THEY WILL BE DISCUSSING THEIR  
VARIOUS THOUGHTS ON HOW TO  
PROCEED WITH NORTH SEATAC PARK.  
AND I EXPECT THAT WE WILL BE  
HEARING. THEY DID WRITE TO US  
TELLING US THAT THEY WOULD LIKE  
TO ENGAGE IN THE ULTIMATE  
DISPOSITION OF THAT PROPERTY.  
AND THERE IS. I JUST SAW THE  
BRIEFING MATERIALS FOR THAT  
PRESENTATION. IT'S QUITE  
EXTENSIVE, AND IT MIGHT BE OF  
INTEREST FOR SOME FOLKS TO  
OBSERVE.  
GREAT. AND I WOULD  
ALSO LIKE TO ACKNOWLEDGE THAT WE  
HAVE THE NEW PRESIDENT OF ILW  
LOCAL 19 IN THE ROOM WITH US  
HERE TO WELCOME MARK ELVINSON.  
THANKS FOR JOINING US TODAY.  
SEE, IT'S NOT SNOOZE FEST. WE DO  
GOOD WORK. RIGHT? ALL RIGHT,  
THANK YOU ALL SO MUCH. THE TIME  
IS 2:19. AND WE ARE ADJOURNED.  
THANK YOU.